29 ANNUAL REPORT



STERLING INVESTMENTS LIMITED

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Investment Mandate

Sterling Investments Limited (SIL) provides investors with long term growth, value and US dollar income. Since 2012, SIL shareholders have enjoyed:

- 1. Steady and growing US\$ dividends
- 2. Growth in the intrinsic value of their investment
- 3. Lower risk levels and higher income
- 4. Diversification insulation from local risk and exposure to the growth and value in the global markets

The company has delivered attractive risk adjusted returns to its shareholders by strategically investing in the global capital markets. The company's investment strategy was particularly rewarding at the heights of the COVID-19 pandemic. Investors will continue to benefit from growth in the company's US\$ assets and US\$ income.

SIL is generating more income post COVID-19 than it was before.

The company's assets are **more valuable** post COVID-19 than they were before.



Directors' Report

The Directors are pleased to present their report for the year ended December 31, 2021. The report presents the results for Sterling Investments Limited.

COMPANY RESULTS as at December 31, 2021

- Total assets increased 18.4% to J\$2.3 billion
- Total revenue increased 33.5% to J\$293.5 million
- The profit after income tax increased 18% to **J\$159.8 million**
- Stockholder's equity totalled J\$1.6 billion

KPMG, Barbados and Eastern Caribbean have indicated their willingness to continue in office as auditors of the company. The Directors wish to thank the management and all team members for their performance during the year under review. As always, we express our deep and sincere appreciation to the stockholders for their continued support and partnership.

By Order of the Board

Dated this March 2022

Corporate Profile

Sterling Investments Limited (SIL) is an investment holding company that was formed in 2012.

Exchange rate at SIL's inception J\$92 : US\$1.

The company exists to protect and grow the capital of its stockholders by investing in bonds and equities.

Early investors in SIL avoided: The National Debt Exchange & 67% devaluation since inception.

SIL listed its ordinary shares on the Main Market of the Jamaica Stock Exchange in October 2014. The company has helped local pension funds and astute investors to preserve and grow the value of their savings and investments.

The company invests primarily in an array of fixed income securities denominated in United States dollars. The company generates income in two ways: (1) through interest income earned on the securities in the portfolio; (2) through capital gains as a result of increases in the price of the securities. It offers investors the opportunity to enjoy:

- US dollar income
- Growth
- A hedge against devaluation and inflation
- Diversification
- Access to the global capital markets
- Access to experienced and successful investment managers

Sterling Investments Limited has no employees. The operations of Sterling Investments Limited are managed by the Investment Manager -Sterling Asset Management Limited (SAM). As a result, SIL has one of the highest net profit margins and lowest efficiency ratios of any company on the Jamaica Stock Exchange. SAM's team ensures that SIL's portfolio is optimized and executes the directives of the Board. SAM also ensures SIL's compliance with the applicable regulatory regimes.





The relationship between Sterling Asset Management and Sterling Investments Limited is governed by an investment management agreement. The agreement stipulates payment of a management fee and performance dividend as follows:

- Management Fee: During the life of the company the Manager receives a management fee of 0.5% of the value of the assets under management each quarter.
- Performance Fee: 25% of profits in excess of the hurdle rate are paid to preference shareholders. The hurdle rate is the 10 Year UST plus a margin of 300 basis points.

Investment Manager Overview

Sterling Asset Management Limited (SAM) is a licensed securities dealer registered with the Financial Services Commission in Jamaica. SAM is a full-service financial planner, fund manager and global securities trader specializing in, but not limited to, US Dollar investments. Sterling boasts one of the highest capital adequacy ratios in the industry and was one of the first local institutions to bring high quality, US dollar fixed income investments to Jamaican investors. For 20 years, SAM has provided a source of consistent growth and a safe haven to sophisticated investors locally and internationally. Sterling's hallmark product is an offshore US dollar mutual fund which has delivered returns of over 11.6% per annum between 2003 and 2021. US\$100,000 invested in the fund in 2003 would have been worth over US\$764,000 at the end of 2021. SIL's investment strategy has been modelled in a similar way.

SAM is involved with several charitable projects which include Crime Stop, Maxfield Park Children's home and a wide variety of educational and social upliftment programs.

Chairman's Message



19% Growth in Net Profit

Amidst the volatility, uncertainty and hardship imposed by the COVID-19 pandemic, Sterling Investments Limited delivered another record year of profitability recording net income of J\$159.8 million for the 2021 fiscal year, approximately 19% higher than the previous year. Despite the pandemic, Sterling Investments Limited was able to deliver GROWTH and INCOME to it's shareholders.

Appreciation in value of assets benefited shareholders

The manager maintained a strong liquidity position going into and even at the depths of the pandemic. This facilitated the acquisition of undervalued assets during the market sell-offs. Shareholders benefitted as these assets subsequently rose in value, resulting in a larger portfolio, more interest income and ultimately more US dollar dividend

income. This success underscores the value of the thorough research, credit analysis and investment selection process employed by the manager. There were no new defaults in the portfolio despite the hardship of the COVID-19 pandemic. This is a direct result of the high-quality portfolio positions that the manager has steadily built over the last 9 years.

Paid out more US\$ to shareholders during the pandemic

The larger portfolio and the increase in gains facilitated the company's largest ever dividend payment in respect of a single financial year. As at December 31, 2021 the SIL Stock attracted an annualized dividend yield of 5.6%. Dividends are paid tax free, in US dollars.

Our Investment strategy wins in times of crisis and change

The value of SIL's investment strategy is particularly apparent during times of crisis. The company has successfully navigated different economic and market conditions. The manager's dynamic approach and core principles will continue to shape the strategy going forward. We anticipate that rising interest rates and the end of loose monetary and fiscal policy will trigger an increase in volatility and a softening in asset prices. This will provide new opportunities to acquire undervalued assets and generate growth and gains for shareholders.

On behalf of the board of directors, I would like to thank all the shareholders for their continued confidence in SIL and look forward to another outstanding year.

Derek Jones

Chairman

Performance History

2021





J\$69,206,176.64 Dividends Paid & Proposed (in respect of the financial year)







PREVIOUS YEARS

Financial Ratios	2014	2015	2016	2017
Price Earnings Ratio	8.88	8.52	11.17	14.61
Net Interest Contribution	92.80%	92.50%	93.90%	90.30%
Dividends Paid & Proposed (in respect of the financial year)	12,663,751.68	18,541,154.12	22,842,106.12	39,443,858.95
Dividend Payout Ratio	21.60%	26.10%	29.10%	76.30%
Dividend Yield	2.40%	3.10%	2.60%	3.50%
Price to Book	0.97	0.87	1.08	1.1

Financial Ratios	2018	2019	2020	2021
Price Earnings Ratio	5.64	11.92	7.6	7.16
Net Interest Contribution	86.60%	86.90%	90.5%	90.3%
Dividends Paid & Proposed (in respect of the financial year)	28,678,674.17	24,016,508.15	57,051,468.65	69,206,176.64
Dividend Payout Ratio	53.30%	23.70%	80%	80%
Dividend Yield	9.50%	2%	5.5%	5.6%
Price to Book	0.36	1.02	0.78	0.79

NB: Calculations use prices as at the end of the financial year.



The Stock Market is designed to transfer money from the active to the patient.

Warren Buffett

Board of Directors

Sterling Investments Limited (SIL)

SIL's Board consists of well-respected and experienced professionals who hold the investment manager accountable on behalf of the shareholders.

Derek Jones, Chairman, QBE // Charles Ross, BSc. (Hons), MSc.// Marian Ross, BA (Hons), MBA Maxim Rochester, BSc. (Accounting) Hons. FCA, FCCA // Michael Bernard, BA, BSc., MBA, FJIM



Derek Jones
Chairman QBE



Charles Ross BSc. (Hons), MSc.



Michael Bernard BA, BSc., MBA, FJIM

Sterling Asset Management (SAM)

SAM's Board consists of well-respected and experienced professionals who hold the investment manager accountable on behalf of the shareholders.

Charles Ross, BSc. (Hons), MSc. // Maxim Rochester, BSc. (Accounting) Hons. FCA, FCCA // Marian Ross, BA (Hons), MBA // Robert Taylor BSc., MBA, LLB, L.E.C.



Maxim Rochester

BSc. (Accounting)

Hons. FCA. FCCA



Marian Ross BA (Hons), MBA



Robert Taylor BSc. MBA, LLB, L.E.C.

Board of Directors Biographies

Sterling Investments Limited (SIL)

Derek Jones, Chairman, QBE

Admitted to several Bars in the Caribbean and as a Solicitor of the United Kingdom, Derek is a former Managing Partner of Myers, Fletcher & Gordon in Jamaica. He is also a former Founding Partner of HSM Cayman. Under Derek's tenure, both firms were ranked by the authoritative guide of Chambers and Partners. Derek chairs the Cable and Wireless Jamaica Pension Fund, the Red Stripe Pension Fund and the Jamaica College Trust. He is a Director of JN Cayman, formerly known as the National Building Society of the Cayman Islands. Derek is also the Chairman of the Conduct Review Committee.

Other Appointments:

- ▲ LIME Pension Fund (Chairman)
- Red Stripe Pension Fund (Chairman)
- Jamaica College Trust (Chairman)
- Jamaica National Building Society, Cayman (Director)

Charles Ross, BSc. (Hons), MSc.

Charles is a founding director of Sterling Asset Management Limited. In his role as President for the past 20 years, the company has generated a return on equity in excess of 20% per annum. Charles is a qualified engineer with over 15 years' experience in the field. Since its inception, Charles has guided Sterling's investment and portfolio management functions and maintained the company's focus on delivering higher risk adjusted returns for the medium to long term. He holds a Postgraduate Diploma in Business Administration from the University of Manchester, a BSc (Hons) in Civil Engineering from the University of Edinburgh and an MSc. in Construction Engineering and Management from the University of the West Indies.

Other Appointments:

- Sterling Asset Management
- The National Crime Prevention Fund (Crime Stop)

Michael Bernard, BA, BSc, MBA, FJIM

Michael has more than 20 years of executive management experience and is a retired Managing Director of Carreras Group Limited. During his tenure as the Chief Executive Officer at Carreras, he successfully led the company to deliver commendable and continuous growth in shareholder returns, which earned the company awards for being the best performing company listed on the Jamaica Stock Exchange, including "Best Performing Company for 2010". In addition to his extensive local and international business experience, Michael holds a B.A. and BSc. in **Business Administration and Forest Management** respectively, and an MBA from the Harvard Graduate School of Business Administration. He is the Chairman of the Asset-Liability (ALCO) Committee.

Other Appointments:

- Salada Foods Jamaica Ltd.
- Carreras Ltd.
- Jamaica College (Chairman)
- ▲ GK General Insurance Co. Ltd.
- Hardware & Lumber Ltd.
- Jamaica College Foundation
- Spike Industries Limited (Chairman)
- Peak Bottling Company Ltd. (Exec. Chairman)
- New Transport Group Ltd.
- One on One Educational Services Limited (Chairman)
- Pioneer Manufacturing and Distribution Limited (Chairman)
- ↑ Catherine's Peak Bottling Company (Chairman)

Maxim Rochester, B.Sc. (Accounting) Hons. FCA, FCCA (see bio under SAM Ltd.)

Marian Ross, BA (hons), MBA (see bio under SAM Ltd.)

Board of Directors Biographies

Sterling Asset Management Limited (SAM)

Maxim Rochester, BSc (Accounting) Hons. FCA, FCCA

Max, a former Territory Senior Partner of PriceWaterhouseCoopers, has over thirty (30) years' experience in the auditing of Jamaica's largest banking and insurance corporations. As such, Max is intimately familiar with the operations, financial systems, regulatory environment and reporting requirements of the local financial sector. He has invaluable expertise and experience in dealing with international and major domestic corporations and financial institutions. He has a BSc in Accounting with honours from the University of the West Indies, in addition to being a Member of the Chartered Association of Certified Accountants (UK) and a Member of the Institute of Chartered Accountants of Jamaica. Maxim is an independent director on the board of Sterling Asset Management Limited and is the Chairman of the company's Audit Committee.

Other Appointments:

- Eppley Limited
- Guardian Holdings Ltd.
- Guardian Life Ltd.
- Guardian Life of the Caribbean Ltd.
- Guardian General Insurance Ltd.

Charles Ross, BSc. (Hons), MSc. (see bio under SIL Ltd.)

Marian Ross, BA (Hons), MBA

Marian has twelve years of experience in the financial sector and has worked in credit analysis and investment research in both the regional and international capital markets. Her work has covered fixed income, publicly traded equities and private equity. Her work experience has taken her through the Caribbean and to North America and South-East Asia. She is the Vice President, Trading & Investments, and executive director of Sterling Asset Management.

Other Appointments:

Franciscan Ministries

Robert Taylor BSc, MBA, LLB, L.E.C.

Robert possesses extensive experience in risk management, corporate banking, real estate development and commercial and real estate law. Robert spent 11 years at Citibank and left as the Resident Vice President, Financial Institutions & Public Sector Unit where he helped to structure credit and capital market transactions and also managed the Bank's relationships with the Government of Jamaica and Financial Institutions. He subsequently launched Taylor Law -a full time law practice specializing in Real Estate and Commercial law. Robert has a Bachelor of Laws. from the University of London, an MBA, and a certificate in Legal Education from Norman Manley Law School. Robert is an independent director on the Board of Sterling Asset Management Limited and is the Chairman of the company's Asset Liability Management Committee.

Directors & Connected Parties

Top Ten Shareholders as at December 31, 2021

Name	Number of shares	Percentage
ATL Group Pension Fund Trustees Nominee Limited	47,856,608	11.4%
GraceKennedy Pension Fund Custodian Ltd for GraceKennedy Pension Scheme	34,848,550	8.3%
VMWealth Equity Fund	33,189,236	7.9%
PAM - Pooled Equity Fund	30,571,875	7.3%
Cable and Wireless Jamaica Pension Fund	14,492,015	3.5%
Charles A. Ross	13,460,373	3.2%
Mr. Everton Lloyd McDonald	13,331,584	3.2%
Satyanarayana Parvataneni	11,855,958	2.8%
National Insurance Fund	10,080,645	2.4%
Winnifred Mullings	9,213,800	2.2%

Shareholdings of Directors & Connected Parties as at December 31, 2021

Directors	Shareholdings	Percentage
Derek Jones		
Michael Bernard		
Maxim Rochester		
Charles Ross	13,460,373	3.2%

	Number of shares	Percentage
Marian A. Ross	1,421,151	0.34%
Charles Andrew Ross	685,227	0.16%
Natalie A. Farrell-Ross	94,953	0.02%
Sterling Asset Management Limited	93,500	0.02%

Risk Management

Effective risk management and optimization is essential to sustaining and furthering the success of our business. Risk is continuously analysed with the objective of maximizing profits from upside risks (the risk of upward movement in the value of an asset) while also avoiding and minimizing potential losses arising from downside risks (the risk of losses arising from adverse movements in the market).

Risk Management is incorporated as part of the company's culture and is an on-going, consultative, forward-looking and dynamic process. Risk is analysed within a well-defined framework shaped by the Company's risk appetite, strategic objectives, competitive advantages and the prevailing regulatory and macroeconomic environment. The Asset Liability Management Committee oversees the formation of and adherence to the Company's general risk guidelines



The essence of investment management is the management of risk, not the management of returns

Benjamin Graham

Corporate Governance

The Board of Directors of SIL has the following responsibilities:

- Oversee and monitor the performance of the investment manager
- Periodically review the investment strategy and risk criteria to ensure that return on equity is being optimized
- Enforce good corporate and risk governance and ethical codes of conduct
- Enforce the code of ethics
- Oversee the company's adherence to and observation of the relevant global and local regulatory regimes

The company's corporate governance guidelines can be found at **www.sterlinginvestmentsltd.com**

The company's code of ethics can be found at www.sterlinginvestmentsltd.com

Board sub committees

Audit Committee

The Audit Committee assists the Board of Directors in fulfilling its oversight responsibilities by monitoring and assessing critical areas of the Company's operations and regularly reporting to the Board of Directors on same. The key focus areas consist of, but are not limited to: the integrity of financial record keeping and reporting, the risk and control environment, the Internal Audit, the External Audit, AML/CFT Regulatory Compliance internationally and locally and the Company's Codes of ethical and business conduct. Maxim Rochester serves as the Chairman of the Audit Committee.

Principal Activities of Audit Committee

Assess and Approve:

- The integrity of financial record keeping and reporting
- Quarterly in-house management accounts and explanations for divergence from budget
- The system of internal controls and procedures
- Stability and security of IT Infrastructure
- Internal audit report & findings and implementation of recommendations
- Internal audit focus & budget for the financial year
- Appointment of internal auditors
- Annual audited financial statements with a view to ensuring they are complete, utilizing the appropriate accounting principles and consistent with information known to committee members.

- Appointment of external auditors
- Local and international regulatory submissions
- Codes of ethics and business conduct
- AML / CFT local and international regulations

Meet privately with:

- Internal auditors as deemed necessary
- External auditors as deemed necessary

PriceWaterhouseCoopers was appointed by the Board of the Investment Manager to perform the internal audit of its operations. The audit areas reviewed in 2021 included general Information Technology controls, trading and settlement activities, and compliance. All issues identified were addressed satisfactorily.

MEETINGS AND ATTENDANCE

Members of the Audit Committee	*** Meetings	% Attended
Maxim Rochester (Chairman)	4	100%
Derek Jones	4	100%
Michael Bernard	4	100%
Charles Ross	4	100%
Marian Ross	1	100%*

^{*}Based on the time she has been a Director

Asset Liability Committee (ALCO)

The Asset Liability Committee aims to ensure that the assets and liabilities of Sterling Investments Limited are effectively managed to maximize return on equity, bolster the capital base and to safeguard the company against adverse consequences of changes in interest rate and liquidity risk. These objectives are pursued in the context of a framework of strong risk management, investment and liquidity policy guidelines, which are outlined in the investment policy. The committee's mandate is to oversee the management of the company's assets and liabilities in the context of these objectives and budgeted targets.

This committee meets quarterly and consists of four members. It is chaired by Michael Bernard. Additional meetings may be scheduled as needed. The purpose of this committee is to maximize net interest income and capital gains over both the short and long term while managing within acceptable board approved risk tolerances for credit risk, liquidity risk, interest rate risk and capital. Other issues such as credit trends, credit concentrations and other credit-related metrics that may impact strategy development; especially as it relates to capacity for growth are discussed in this forum.

Principal Activities of Asset Liability Committee

Assess:

- Local and international macro-economic conditions and the implications for the company's investment strategy
- Management of market, liquidity and credit risk
- Investment strategies employed to maximize risk adjusted return on equity

- Quality and structure of funding and asset base
- Adherence to liquidity, capital and trading policy limits
- Achievement of budgeted profitability targets

MEETINGS AND ATTENDANCE

Members of the ALCO Committee	*** Meetings	% Attended
Michael Bernard (Chairman)	4	100%
Maxim Rochester	4	100%
Derek Jones	4	100%
Charles Ross	4	100%
Marian Ross	1	100%*

^{*}Based on the time she has been a Director

Compensation and Nomination Committee

This committee meets quarterly and consists of four members. It is chaired by Derek Jones. The Committee is governed by the Corporate Governance Guidelines. Specifically, the Committee: (i) submits for approval by the Board of Directors the Remuneration Report and the remuneration policy for Executive Directors which will be put forward to the approval of the Shareholders' Meeting (ii) puts forward proposals for the remuneration of the Chairman, (iii) puts forward proposals for the remuneration of Non-Executive Directors, who are members of Board Committees (iv) leads the process for Board appointments. In addition, this committee reviews on an annual basis the performance evaluation of all the Non-Executive Directors in assessing whether they have effectively discharged their duties. They also review new appointments of board members for any potential conflict of interest. All of the directors are Non-Executive Directors. No new appointments were made to the board this financial year.

Principal Activities of the Compensation and Nomination Committee

It maintains a formal and transparent procedure for setting policy on directors' remuneration and to determine an appropriate remuneration packages for all directors including the Chairman.

- It is responsible for reviewing the structure and composition of the board at least annually and making recommendations to the board to complement its corporate strategy.
- It identifies individuals suitably qualified to become board members and selects or makes recommendations to the board on the selection of individuals nominated for directorships.
- It is responsible for assessing the independence of independent non-executive directors.
- They review new appointments of board members for any potential conflict of interest.
- It reviews the annual evaluation of the performance of board members.

MEETINGS AND ATTENDANCE

Members of the Compensation and Nomination Committee	:: : Meetings	% Attended
Derek Jones (Chairman)	4	100%
Maxim Rochester	4	100%
Michael Bernard	4	100%
Charles Ross	4	100%
Marian Ross	1	100%*

^{*}Based on the time she has been a Director

Composition & Frequency of Meetings

The Audit and all other Committees of the board meet at least quarterly and consists of four (4) members. The Committee members are Mr. Maxim Rochester (Chairman), Mr. Michael Bernard (Director), Mr. Derek Jones (Director) and Mr. Charles Ross (Director). All committee members are non- executive directors.

Directors' Compensation

SIL compensates its Directors responsibly and aligns remuneration with the company's strategy. For the financial year ending December 31, 2021, a total of JS\$4,500,608.82 was paid to the four Directors. Each director gets the same amount in fees.

Independent Directors

SIL recognizes the important role that independent directors play in the company's governance. Of the four non-executive Directors serving during the year, 75% of them were deemed to be independent. The Board considers a director to have met the criteria for independence if he or she: is free of any interest, position, association or relationship that might influence or reasonably be perceived to influence, in a material respect his or her capacity to bring an independent judgment to bear on issues before the board and to act in the best interest of the entity and its shareholders generally. does not hold cross-directorships or has significant links with other directors through involvement in other companies or bodies; does not represent a substantial shareholding; is not a close relative of a significant shareholder; does not have an employment relationship with the SIL or Sterling Asset Management. The independence of directors is kept under constant review and all independent directors are required to disclose whether they have any interests or relationships that could impact on their ability to act in the best interests of the company.

The Board, having undertaken an assessment in the period under review, has determined that the following nonexecutive directors met the criteria for independence during the period under review:

- Derek Jones
- Michael Bernard
- Maxim Rochester

Cybersecurity

Cybersecurity is a key reporting area for internal and external auditors. The manager of SIL, Sterling Asset Management, retains one of the top IT consulting firms on the island to manage and protect its data and technology infrastructure. The IT consulting firm is in turn held accountable by internal auditors. The Directors receive regular reports from the manager confirming the security and robustness of the IT environment.

Shareholder & Stakeholder Relations

With the onset of the pandemic, SIL turned to virtual platforms to host it's Annual General Meeting. The company was pleased to be able to provide insight, direction and clarity into the business. The virtual AGM was successful and resulted in a broader range of participation from stakeholders.

Human Development Policies & Practices

Sterling Investments Limited optimizes efficiency by outsourcing its operations to an investment manager – Sterling Asset Management (SAM). SAM's human development policies and practices are documented in its Human Resources Manual. The company's core values and behaviours are reinforced through periodic training, professional coaching and on the job feedback mechanisms. Core values:

Integrity

Professionalism

Confidentiality

Accountability

Client centricity

Innovation

Employees & Option Scheme

SIL does not have any employees and there are therefore no option schemes or any other incentives in place for the company.

Corporate Data

Investor Relations Contact:

Marian Ross

2 +1 (876) 754-2225

Registered Address:

20 Micoud Street

P.O. Box 189

Castries, St. Lucia

www.sterlinginvestmentsltd.com

External Auditors:

Sterling Investments Limited is audited by KPMG, Barbados

Internal Auditors:

PricewaterhouseCoopers Jamaica, serves as the internal auditor for Sterling Asset Management Limited (the Investment Manager for Sterling Investments Limited)

Corporate Social Responsibility Activities 2021



Charles Ross presents a donation of five million dollars to Sandra Glasgow, Chairperson of Crime Stop Jamaica



Sterling Partnership webinar with Caribbean Assurance Brokers. Moderator: Toni-Ann Neita-Elliott, Sterling Panellist: Dwayne Neil. Guest Panellist: Raymond Walker, Chairman & CEO of Caribbean Assurance Brokers





Sterling Sponsorship of the JA. Pro Golf league. Final awards ceremony.





Sterling Sponsorship, Port Antonio 59th International Marlin Tournament held in Old Marina in Port Antonio, Portland





Sterling Investor Briefing 2021. Marian Ross VP Trading & Investments, Julian Robinson MP opposition spokesman on Finance, Charles Ross CEO Sterling Asset Management, Dr. Wayne Robinson Senior Deputy Governor Bank of Jamaica



Jamaica Cancer Society support staff luncheon





Sterling 20th Anniversary Charity invitational Golf Tournament



Cheque handover to United Way of Jamaica





As a result of the players' generosity at Sterling Asset Management 20th Anniversary Charity Golf Tournament, representatives from Maxfield Park Children's Home and Calabar High School gathered at the investment company's headquarters. Maxfield Park Children's Home and Calabar High School each received J\$100,000 cheques that were presented separately by Charles Ross.

Economic Overview

International

2021 was a good year for international financial markets but not without incident. In the first half of the year, markets were supported by an improving economic backdrop amid the reopening of economies, ultra-accommodative central bank policies, additional pandemic stimuli and the distribution of Covid-19 vaccines. This translated into strong stock market performance and higher oil prices. Yields also rose on U.S. treasuries, reflecting improved investor sentiment. In addition, inflation rose due to higher energy prices and ongoing supply chain disruptions from the pandemic.

Financial market volatility however intensified during the second half of the year as persistently high inflation and new covid-19 variants rattled markets. Rising inflation was initially regarded as "transitory" by major global central banks, including the U.S. Federal Reserve Bank (Fed). However, inflation accelerated in the second half of the year. By December 2021, inflation in the U.S. had reached 7% on a year-over-year basis, the fastest pace since 1982. Inflation in the Euroarea ended 2021 at a record high annualized rate of 5%. Consequently, central bankers, particularly Fed officials, were forced to re-consider their easy monetary policies and consider tighter measures to combat stubbornly high inflation. On top of that, the world had to contend with the Delta variant followed by the highly transmissible but apparently milder Omicron variant.

Despite the headwinds in the second half of the year, international equity markets, led by the U.S. stock market (which accounts for over 60% of global equities by market capitalization), posted strong returns for the year. Supported by a rebound in U.S. GDP growth of 5.7% in 2021 and strong corporate earnings, the U.S. benchmark S&P 500 index outperformed major indices with a solid gain of about 27%. In addition, the DOW logged an approximate gain of 19% for the year. The European Stoxx 600 index also fared well, rebounding by 22% in 2021 after declining 4% in 2020.

International benchmark yields climbed in 2021 in response to the global economic rebound, high inflation and the shift to "tighter" monetary policies by central banks. Yields however remained low by historical standards. The U.S. 10-year treasury yields moved higher in 2021 by 60bps to close the year at 1.51%; the U.S. 30-year yield rose by 26bps to end at 1.90%; while the German 10-year yield, which remained in negative territory, ascended by 36bps to end the year at -0.18%.

Oil prices also rebounded strongly in 2021 to record their biggest annual gains since 2009. Supply was unable to keep pace with the resurgence in global demand despite the ongoing but gradual increases in output by the OPEC+ alliance. The WTI price rose 55% in 2021 to close at \$75.21, rebounding from a 21% decline in 2020; while Brent posted a recovery of 50% to end 2021 at \$77.78 after falling 22% in 2020.

Local Economy

The local macro-economic environment significantly improved in 2021. This was driven by the gradual easing of previously implemented COVID-19 containment measures and the reopening of the economies of Jamaica's major trading partners which augured well for tourism and other key sectors. Consequently, according to STATIN, the Jamaican economy rebounded 14.2 percent in the second quarter of 2021, following five consecutive quarters of contraction. It was also the highest growth rate since at least 1997. Growth however slowed to a 5.8 percent year over year pace in the third quarter as the global spread of the covid-19 delta variant weighed on demand and economic activity. Growth for 2021 is estimated to be within the region of 5%, representing a recovery from the contraction in 2020 of about 10%. Employment also improved in 2021. STATIN reported an unemployment rate of 7.1% in October 2021, a decline of 3.7 percentage points relative to October 2020.



The local equity market also fared better in 2021 reflecting the overall improvement in the domestic economy. However, a strong rebound in the first half of the year petered out during the second half as the BOJ tightened liquidity and monetary policy to counteract high and unwanted inflation. As a result, the JSE main index ended the year with a modest gain of 0.1%, but it was an improvement upon the sharp decline of 22.4% in 2020.

Rising international crude oil and commodity prices drove up domestic inflation throughout the year. By August the point-to-point inflation rate exceeded the upper bound of BOJ's target range of 4-6% and remained elevated for the remainder of the year, closing at a level of 7.3%. In response, BOJ hiked its policy rate by 200bps towards the end of the year which subsequently led to sharp increases in short term domestic interest rates. The 30-day CD climbed by 357bps to 4.13% in 2021; the 90-day treasury bill yield spiked by 332bps to 4.09%; while the 180-day treasury rate soared by 347bps to 4.33%.

The depreciation of the Jamaican Dollar (JMD) against the USD continued in 2021. The JMD ended 2021 at a weighted average selling rate (WASR) of 155.09 to record a loss of 8.72% for the year. However, this was larger than the decline of 7.5% in 2020. BOJ provided some liquidity support to the foreign exchange market throughout the year and sold roughly US\$400 million via its

foreign exchange intervention tool (B-FXITT). Nevertheless, Net International Reserves (NIR) improved by US\$868.95 million or 27.8% to finish the year at a record high level of US\$4 billion, versus a decline of US\$36.4Mn or 1% in 2020. The recovery in the NIR was in part aided by the allocation of US\$505 million in Special Drawing Rights (SDR) by the IMF in August.

Impact of macro-economic movements on company performance

Relatively low interest rates for most of the year contained interest expense and continued to support net interest margin. The overall improvement in financial asset prices translated into improved portfolio valuation.

SIL was also able to realize significant capital gains from the sale of securities previously acquired at depressed levels during 2020. Additionally, periodic bouts of market volatility maintained a good environment for the issuance of attractive structured notes which generated higher income levels for shareholders.

SIL was able to share the proceeds of these successes with its shareholders in the form of a higher dividend for the year.

Management Discussion & Analysis

YEAR ON YEAR PERFORMANCE HIGHLIGHTS

19% Net Profit Growth

18% Asset
Total Asset
Growth

21 % Total Interest Income Growth

Total assets grew 18.4% from J\$1.9 billion in 2020 to J\$2.3 billion in 2021. Management was able to acquire attractively priced assets that have risen considerably in value. The quality of the asset base remains strong and no defaults occurred in 2021. The portfolio growth was financed primarily by an increase in margin loans. Total margin loans increased from J\$531.8 million in 2020 to J\$637.9 million in 2021. The larger asset portfolio led to an increase in total interest income. Total Interest income grew by 20.8%, from J\$120.3 million in 2020 to J\$145.3 million in 2021. Other revenue components also increased year on year. Foreign Exchange Gains increased from J\$79.2 million in 2020 to J\$110.5 million in 2021 while the gain on sale of debt investments increased from J\$19.2 million in 2020 to J\$37.7 million in 2021.

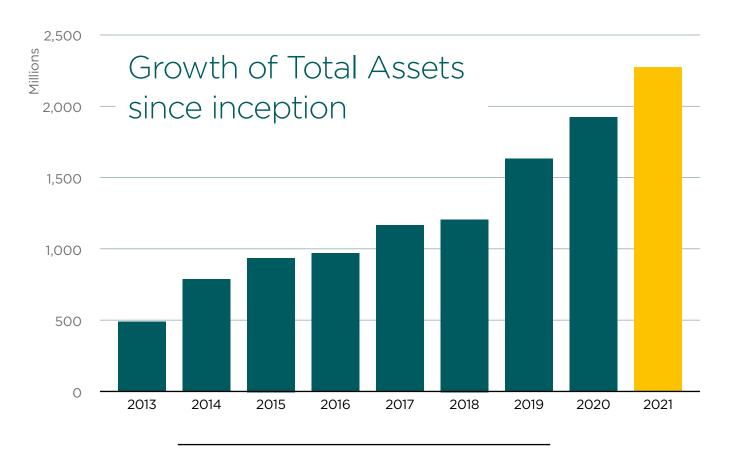
The increase in margin loans led to a rise in interest expense from J\$11.4 million in 2020 to J\$14.2 million in 2021. Other operating expenses also increased year on year from J\$37.8 million in 2020 to J\$48.3 million in 2021. Net Profit increased by 19% to J\$159.8 million in 2021 from J\$134.3 million in 2020. Earnings per share in 2021 totaled J\$0.39 per share, up from J\$0.36 per share in 2020.

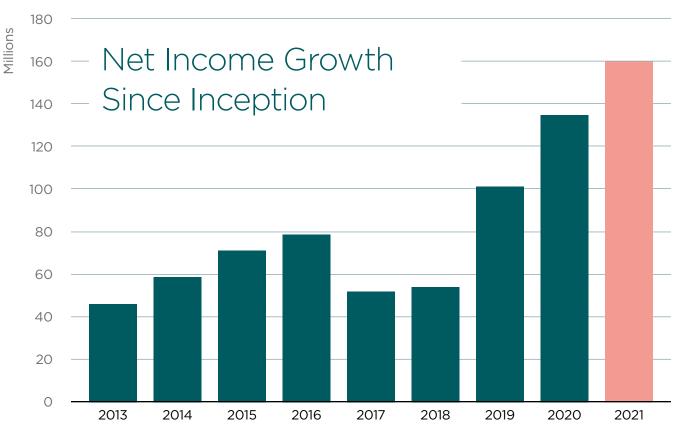
Outlook

SIL continues to focus on delivering growth and value for stockholders. The company plans to continue to take advantage of the current volatility in the global market. Management anticipates future opportunities for the company to include:

- The ongoing economic recovery in the large, developed countries
- Higher yielding financial assets due to rising interest rates
- Increased volatility in the financial markets

During 2021, the company actively reduced its duration risk and ensured that it is well-positioned to take advantage of a rising interest rate environment.









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INDEPENDENT AUDITORS' REPORT

To the Members of STERLING INVESTMENTS LIMITED

Opinion

We have audited the financial statements of Sterling Investments Limited ("the Company") set out on pages 34 to 75, which comprise the statement of financial position as at December 31, 2021, the statements of profit or loss and other comprehensive income, changes in equity and cash flows for the year then ended, and notes, comprising significant accounting policies and other explanatory information.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the Company as at December 31, 2021, and its financial performance and its cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

Basis for Opinion

We conducted our audit in accordance with International Standards on Auditing (ISAs). Our responsibilities under those standards are further described in the *Auditors' Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Company in accordance with International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) (IESBA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Saint Lucia and we have fulfilled our other ethical responsibilities in accordance with these requirements and the IESBA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

KPMG in Barbados and the Eastern Caribbean, a partnership registered in Barbados, Antigua and Barbuda, Saint Lucia and St. Vincent and the Grenadines, and a member firm of the KPMG global organization of independent member firms affiliated with KPMG International Limited, a private English company limited by guarantee.



To the Members of STERLING INVESTMENTS LIMITED

Key Audit Matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Fair value of investment securities

Key audit matter

The Company's investment portfolio includes investment in an unquoted equity security, classified as equity investment securities at fair value through other comprehensive income (FVOCI) and measured at fair value. It is classified and disclosed as Level 3 within the fair value hierarchy as its significant inputs are not based on observable market data.

Management has determined the fair value of this investment using the net asset approach which involves the valuation of the underlying assets of a business, in the absence of a quoted price for the instrument on a trading market.

The key areas requiring greater level of management's judgement and estimate is the expected cash flows to be generated by the underlying assets and the determination of the discount rate to be applied which is subject to high estimation uncertainty.

How the matter was addressed in our audit

Our procedures over the valuation of the Level 3 investments included, but were not limited to:

 Documenting and assessing the design and implementation of the investment valuation process and controls in place;

Assessing the reasonableness of the cash flow projections by:

- comparing the underlying data, such as the number of rooms, room rates and occupancy rates provided by management to supporting documents and information and with independent data sources,
- (ii) challenging management's assumptions such as, the timing, amounts and future growth of the cash flows by obtaining an understanding of the relevant activities of the business and determining whether there may be variations to the contractual cash flows expected.
- Engaging our own valuation specialist to independently test the application of the valuation methodology and the reasonableness of the assumptions used in determining the discount rate, by comparing the discount rate with published market and industry data and other relevant information.



To the Members of STERLING INVESTMENTS LIMITED

Key Audit Matters (continued)

Fair value of investment securities

How the matter was addressed in our audit

- Testing the mathematical accuracy of the cash flows projection.
- Testing the calculation of the fair value based on the cash flow and discount rates.
- Assessing the calculation of fair value based on the cash flow and discount rate adequacy and appropriateness of the disclosures against the requirements of IFRS 13, Fair Value Measurement.

No material exceptions were noted as part of our testing.

Valuation of investment securities

Key audit matter

Debt investment securities include corporate, municipal and sovereign bonds. IFRS 9 Financial Instruments, prescribes a forward looking expected credit loss impairment model reflecting a range of future economic conditions. Significant management judgement is used in determining the forward looking indicator.

How the matter was addressed in our audit

Our procedures over the valuation of the Level 3 investments included, but were not limited to:

- Updating our understanding of management's model for the calculation of expected credit losses.
- Agreeing the investment listing with the investments included in the model to determine whether all debt securities were included.



To the Members of STERLING INVESTMENTS LIMITED

Key Audit Matters (continued)

Valuation of investment securities

Key audit matter

We therefore determined that the impairment of investments has a high degree of estimation uncertainty.

How the matter was addressed in our audit

- Agreeing the inputs used to calculate the probability of default (PD) and Loss Given Default (LGD) and credit rating to reports from external rating agencies.
- Agreeing inputs, including maturity date, credit rating and interest rate, to source documents.
- Recalculating the amortised cost for the investment securities, which is the Exposure at Default (EAD).
- Involving our own specialists to evaluate the appropriateness of the Company's methodology for incorporating Forward Looking Information (FLI) by comparing management's FLI with industry benchmark.
- Assessing the adequacy of the disclosures.

No material exceptions were noted as part of our testing.

Other Information

Management is responsible for the other information. The other information comprises the information included in the Company's annual report but does not include the financial statements and our auditors' report thereon. The annual report is expected to be made available to us after the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we will not express any form of assurance conclusion thereon.



To the Members of STERLING INVESTMENTS LIMITED

Other Information (continued)

In connection with our audit of the financial statements, our responsibility is to read the other information identified above when it becomes available and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

When we read the Company's annual report, if we conclude that there is a material misstatement therein, we are required to communicate the matter to the Board of Directors.

Responsibilities of Management and Board of Directors for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with IFRS, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

The Board of Directors are responsible for overseeing the Company's financial reporting process.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.



To the Members of STERLING INVESTMENTS LIMITED

Auditors' Responsibilities for the Audit of the Financial Statements (continued)

As part of an audit in accordance with ISAs, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the Board of Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.



To the Members of STERLING INVESTMENTS LIMITED

Auditors' Responsibilities for the Audit of the Financial Statements (continued)

We also provide the Board of Directors with a statement that we have complied with relevant ethical requirements regarding independence, and communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Board of Directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

The engagement partner on the audit resulting in this independent auditors' report is Lisa Brathwaite.

Chartered Accountants Castries, Saint Lucia

March 17, 2022

STERLING INVESTMENTS LIMITED

Statement of Financial Position

As at December 31, 2021 (Expressed in Jamaican Dollars)

	Notes	<u>2021</u> \$	<u>2020</u> \$
Assets Cash and cash equivalents Accounts receivable Income tax recoverable Investment securities	4 5 6	1,391,627 35,849,924 - 2,240,316,407	1,453,509 27,119,580 125,628 1,894,584,365
Total assets		2,277,557,958	1,923,283,082
Liabilities Margin loans payable Other payables Due to related company Manager's preference shares	7 8 9(c)(i) 10	637,986,196 41,149,882 30,920,420 10,000	531,800,766 28,525,817 23,864,487 10,000
Total liabilities		710,066,498	584,201,070
Equity Share capital Prepaid share reserve Fair value reserve Retained earnings	11(ii) 12 13	1,034,495,652 731,364 73,499,294 458,765,150	909,347,746 221,733 56,910,319 372,602,214
Total equity		1,567,491,460	1,339,082,012
Total liabilities and equity		2,277,557,958	1,923,283,082

The financial statements on pages 34 to 75 were approved for issue by the Board of Directors on March 15, 2022 and signed on its behalf by:

Charles Ross

Maxim Rochecter

Statement of Profit or Loss and Other Comprehensive Income Year ended December 31, 2021 (Expressed in Jamaican Dollars)

	Notes	<u>2021</u> \$	2020 \$
Revenue			
Interest income calculated using the	1.4	1.45.050.401	120 204 400
effective interest method	14	145,258,401 110,543,676	120,294,499 79,153,974
Foreign exchange gain Net gain on sale of debt investment		110,343,070	79,133,974
securities at FVOCI		37,688,252	19,230,511
Net gain on sale of equity investment			
securities at FVTPL	14		1,076,804
		293,490,329	219,755,788
Expenses			
Interest expense calculated using the		(14 152 207)	(11 414 200)
effective interest method Impairment (loss)/gain on financial instruments	19(a)(v)	(14,153,207) (14,777,656)	(11,414,398) (2,922,765)
Fair value loss on equity investment securities	17(a)(v)	(14,777,030)	(2,722,703)
at FVTPL		(22,729,391)	(11,170,000)
Other operating expenses	15	(48,269,872)	(37,825,562)
		(99,930,126)	(<u>63,332,725</u>)
Operating profit		193,560,203	156,423,063
Other income		282,686	459,598
Manager's preference share interest expense	9(c)(ii)	(32,806,453)	(21,624,845)
Profit before taxation		161,036,436	135,257,816
Taxation	16	$(\underline{1,223,518})$	(918,215)
Profit for the year		159,812,918	134,339,601
Other comprehensive income			
Items that will not be reclassified to profit or loss: Change in fair value of FVOCI equity			
investments, net	20	8,051,662	-
Items that are or may be reclassified subsequently			
to profit or loss:			
Movements in fair value reserve			
Realised gain/(loss) on sale of FVOCI debt investment securities reclassified to profit or	. 1 ₀₀₀	22 012 122	(17 601 502)
Change in fair value of FVOCI debt investmen		32,013,132	(17,681,582)
securities		(_23,475,819)	21,601,403
Total other comprehensive income for the year		16,588,975	3,919,821
Total comprehensive income for the year		176,401,893	138,259,422
Earnings per stock unit			
Basic and diluted earnings per stock unit	17(a)	<u>0.39</u> ¢	0.36¢

Statement of Changes in Equity Year ended December 31, 2021 (Expressed in Jamaican Dollars)

	Share capital [note 11(ii)] \$	Prepaid share reserve (note 12)	Fair value reserve (note 13) \$	Retained earnings	<u>Total</u> \$
Balances at December 31, 2019 Comprehensive income:	905,042,146	316,841	52,990,498	270,295,514	1,228,644,999
Profit for the year				134,339,601	134,339,601
Other comprehensive income: Fair value reserve Realised gain on sale of FVOCI debt instrument securities			(17 (01 502)		(17 (01 502)
reclassified to profit or loss Change in fair value of FVOCI	-	-	(17,681,582)	-	(17,681,582)
debt instrument securities, net			21,601,403		21,601,403
Total other comprehensive income			3,919,821		3,919,821
Total comprehensive income			3,919,821	134,339,601	138,259,422
Transactions with owners:					
Shares issued during the year	4,305,600	-	-	-	4,305,600
Transfer of prepayment of shares Prepayments for share	-	(316,841) 221,733	-	-	(316,841)
Dividends (note 18)	-	-	-	(32,032,901)	221,733 (<u>32,032,901</u>)
				<u> </u>	
Total transactions with owner	4,305,600	(95,108)		(_32,032,901)	(27,822,409)
Balances at December 31, 2020	909,347,746	221,733	<u>56,910,319</u>	372,602,214	1,339,082,012
Comprehensive income: Profit for the year				159,812,918	159,812,918
Other comprehensive income: Fair value reserve Change in fair value of FVOCI equity investments		<u> </u>	8,051,662	<u>-</u>	8,051,662
Realised loss on sale of FVOCI debt instrument securities reclassified to profit or loss Change in fair value of FVOCI	-	-	32,013,132	-	32,013,132
debt instrument securities, net			(23,475,819)		(23,475,819)
Total other comprehensive income			16,588,975		16,588,975
Total comprehensive income	-		16,588,975	159,812,918	176,401,893
Transactions with owners: Shares issued during the year Transfer of prepayment of shares Prepayments for share Dividends (note 18)	125,147,906 - - -	(221,733) 731,364	- - - -	- - - (<u>73,649,982</u>)	125,147,906 (221,733) 731,364 (73,649,982)
Total transactions with owners	125,147,906	509,631		(_73,649,982)	52,007,555
Balances at December 31, 2021	<u>1,034,495,652</u>	<u>731,364</u>	73,499,294	<u>458,765,150</u>	<u>1,567,491,460</u>

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Statement of Cash Flows

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

	Notes	<u>2021</u> \$	2020 \$
Cash flows from operating activities		*	*
Profit for the year		159,812,918	134,339,601
Adjustments for:			
Interest income		(145,258,401)	(120,294,499)
Interest expense		14,153,207	11,414,398
Impairment loss on investment securities Unrealised fair value loss on quoted	19(a)(v)	14,777,656	2,922,765
equities at FVTPL		22,729,391	11,170,000
Taxation	16	1,223,518	918,215
Manager's preference share interest expense	9(c)(ii)	32,806,453	21,624,845
Changes in:		100,244,742	62,095,325
Accounts receivable		(524,148)	170,331
Margin loans payable		106,185,430	180,961,398
Other payables		1,442,455	3,227,690
Due to related company		7,055,933	(<u>17,581,486</u>)
• •		214,404,412	228,873,258
Interest received		137,052,208	137,065,711
Interest paid		(14,153,207)	(11,414,398)
Tax paid		(1,097,890)	(842,510)
Net cash from operating activities		336,205,523	353,682,061
Cash flows from investing activity Acquisition of investment securities			
Proceeds from sale of investment securities		1,099,755,749	508,588,326
		(<u>733,105,635</u>)	(<u>825,688,036</u>)
Net cash used in investing activities		(<u>366,650,114</u>)	(317,099,710)
Cash flows from financing activities		125 147 006	1 742 010
Issue of ordinary shares, net		125,147,906	1,743,919
Complementary share purchase programme		509,631	(95,108)
Manager's preference shares interest paid	1.0	(21,624,846)	(9,385,571)
Dividends paid	18	(73,649,982)	(29,471,221)
Net cash from financing activities		30,382,709	(37,207,981)
Decrease in cash and cash equivalents		(61,882)	(625,630)
Cash and cash equivalents at beginning of year		1,453,509	2,079,139
Cash and cash equivalents at end of year	4	1,391,627	1,453,509

Notes to the Financial Statements

Year ended December 31, 2020 (Expressed in Jamaican Dollars)

1. Incorporation and principal activities

Sterling Investments Limited ("the Company") is incorporated in Saint Lucia under the International Business Companies Act. Its registered office is located at 20 Micoud Street, Castries, Saint Lucia. The principal activities of the Company are holding and trading of securities and other investments. The Company is listed on the Jamaica Stock Exchange.

The Company's activities are administered by Sterling Asset Management Limited to which investment manager's fees are paid [note 9(c)(ii)].

2. Basis of accounting and basis of preparation

(a) Basis of accounting

The financial statements are prepared in accordance with International Financial Reporting Standards ("IFRS").

(b) Functional and presentation currency

The financial statements are presented in Jamaican dollars, which is the functional currency of the Company, unless otherwise stated.

(c) Use of estimates and judgements

The preparation of the financial statements in conformity with IFRS requires management to make estimates, based on assumptions, and judgements. The estimates and judgements affect the reported amounts of, and disclosures relating to, assets, liabilities, contingent assets and contingent liabilities at the reporting date and the income and expenses for the year then ended. Actual amounts could differ from those estimates.

The estimates, and the assumptions underlying them, are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised and future periods if the revision affects both current and future periods.

Judgements and estimates made by management in the application of IFRS that have a significant effect on these financial statements and/or have a significant risk of material adjustment in the next financial year are set out below:

(i) Judgements

For the purpose of these financial statements, which are prepared in accordance with IFRS, judgement refers to the informed identification and analysis of reasonable alternatives, considering all relevant facts and circumstances, and the well-reasoned, objective and unbiased choice of the alternative that is most consistent with the agreed principles set out in IFRS.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

2. Basis of accounting and basis of preparation (continued)

- (c) Use of estimates and judgements (continued)
 - (i) Judgements (continued)
 - (1) Classification of financial assets:

The assessment of the business model within which the assets are held and assessment of whether the contractual terms of the financial asset are Solely Payments of Principal and Interest (SPPI) on the principal amount outstanding requires management to make certain judgements on its business operations.

(2) Impairment of financial assets:

Establishing the criteria for determining whether credit risk on the financial asset has increased significantly since initial recognition, determining methodology for incorporating forward-looking information into measurement of expected credit loss (ECL) and selection and approval of models used to measure ECL requires significant judgement.

(3) Determination of fair values:

The Company's accounting policies and disclosures require the measurement of fair values for financial assets. The determination of whether a security's fair value may be classified as 'Level 1' in the fair value hierarchy (note 20) requires judgement as to whether a market is active.

When one is available, the Company measures the fair value of an instrument using the quoted prices in an active market for that instrument. A market is regarded as active if transactions for the asset take place with sufficient frequency and volume to provide pricing information on an ongoing basis.

If there is no quoted price in an active market, then the Company uses valuation techniques that maximise the use of relevant observable inputs and minimise the use of unobservable inputs. The chosen valuation technique incorporates all of the factors that market participants would take into account in pricing a transaction.

Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques, as follows:

Level 1: quoted market prices (unadjusted) in active markets for identical assets or liabilities.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

- 2. <u>Basis of accounting and basis of preparation (continued)</u>
 - (c) Use of estimates and judgements (continued)
 - (i) Judgements (continued)
 - (3) Determination of fair values (continued)

Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).

Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs). The valuation techniques include the fair value of net asset and discounted cash flows model in addition to the weighted average cost of capital and marketability discount factors for which an observable market exist. The objective of the valuation techniques is to arrive at a fair value measurement that reflects the price that would be received to sell the assets in an ordinary transaction between market participants at the measurement date.

In the absence of quoted market prices, the fair value of a significant proportion of the Company's assets was determined using Bloomberg. Considerable judgement is required in interpreting market data to arrive at estimates of fair values. Although management believes that its estimates of fair value are appropriate, the use of different methodologies or assumptions could lead to different measurements of fair values. Consequently, the estimates arrived at may be significantly different from the actual price of the instrument in an arm's length transaction.

(ii) Key assumptions concerning the future and other sources of estimation uncertainty

Allowance for impairment losses

In determining amounts recorded for impairment of debt investment securities, management makes assumptions in determining the inputs to be used in the ECL measurement model, including probability of default and the incorporation of forward-looking information. The use of assumptions make uncertainty inherent in such estimates.

(d) Basis of measurement

The financial statements have been prepared on the historical cost basis, except for the inclusion of investment securities at fair value.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

3. Significant accounting policies

(a) Financial instruments – Classification, recognition and derecognition, measurement and impairment

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or equity instrument of another entity. In these financial statements, financial assets comprise cash and cash equivalents, accounts receivable, and investment securities. Financial liabilities comprise margin loans payable, other payables, due to related company and manager's preference shares.

(i) Recognition

Financial instruments are classified, recognised and measured in accordance with the substance of the terms of the contracts as set out herein.

The Company recognises a financial instrument when it becomes a party to the contractual terms of the instrument. The Company initially recognises receivables and debt securities on the date when they are originated. All other financial assets and financial liabilities are initially recognised when the Company becomes a party to the contractual provisions of the instrument.

A financial asset (unless it is a receivable without a significant financing component) or financial liability is initially measured at fair value plus, for an item not at FVTPL; transaction costs that are directly attributable to its acquisition or issue. A receivable without a significant financing component is initially measured at the transaction price.

The company derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows in a transaction in which substantially all of the risks and rewards of ownership of the financial asset are transferred, or it neither transfers nor retains all or substantially all the risks and rewards of ownership and does not retain control over the transferred asset. Any interest in such derecognised financial assets that is created or retained by the Company is recognised as a separate asset or liability.

On derecognition of a financial asset, the difference between the carrying amount of the asset or the carrying amount allocated to the portion of the asset derecognised and the sum of (i) the consideration received (including any new asset obtained less any new liability assumed) and (ii) any cumulative gain or loss that had been recognised in OCI is recognised in profit or loss.

The Company derecognises a financial liability when its contractual obligations expire or are discharged or cancelled.

Financial assets and financial liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Company has the legal right to offset the amounts and intends either to settle them on a net basis, or to realise the assets and settle the liabilities simultaneously.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

3. <u>Significant accounting policies (continued)</u>

- (a) Financial instruments Classification, recognition and derecognition, measurement and impairment (continued)
 - (i) Recognition (continued)

Any cumulative gain or loss recognised in OCI in respect of equity investment securities designated as at FVOCI is not recognised in profit or loss on derecognition of such securities. Any interest in transferred financial assets that qualify for derecognition that is created or retained by the Company is recognised as a separate asset or liability.

(ii) Classification and measurement

Financial assets

On initial recognition, a financial asset is classified as measured at: amortised cost; fair value through other comprehensive income; FVOCI – debt investment; FVOCI – equity investment; or fair value through profit or loss (FVTPL).

A financial asset is measured at amortised cost if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is to hold assets to collect contractual cash flows; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding (SPPI).

A debt investment is measured at FVOCI if it meets both of the following conditions and is not designated as at FVTPL:

- it is held within a business model whose objective is achieved by both collecting contractual cash flows and selling financial assets; and
- its contractual terms give rise on specified dates to cash flows that are solely payments of principal and interest on the principal amount outstanding (SPPI).

On initial recognition of an equity investment that is not held for trading, the Company may irrevocably elect to present subsequent changes in fair value in other comprehensive income. This election is made on an investment-by-investment basis.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

3. <u>Significant accounting policies (continued)</u>

- (a) Financial instruments Classification, recognition and derecognition, measurement and impairment (continued)
 - (ii) Classification and measurement (continued)

Financial assets (continued)

All financial assets not classified as measured at amortised cost or FVOCI are measured at FVTPL. On initial recognition, the Company may irrevocably designate a financial asset that otherwise meets the requirements to be measured at amortised cost or at FVOCI, as at FVTPL if doing so eliminates or significantly reduces an accounting mismatch that would otherwise arise.

Fair value gains and losses on such equity instruments are never reclassified to profit or loss and no impairment is recognised in profit or loss. Cumulative gains and losses recognised in OCI are transferred to retained earnings on disposal of an investment.

Business model assessments:

The Company makes an assessment of the objective of the business model in which a financial asset is held at a portfolio level because this best reflects the way the business is managed and information is provided to management. The information considered includes:

- The stated policies and objectives for the portfolio and the operation of those policies in practice. These include whether management's strategy focuses on earning contractual interest income, maintaining a particular interest rate profile, matching the duration of the financial assets to the duration of any related liabilities that are funding these assets or realising cash flows through the sale of the assets;
- How the performance of the portfolio is evaluated and reported to the Company's management;
- The risks that affect the performance of the business model (and the financial assets held within that business model) and how those risks are managed;
- How managers of the business are compensated e.g. whether compensation is based on the fair value of the assets managed or the contractual cash flows collected; and
- The frequency, volume and timing of sales of financial assets in prior periods, the reasons for such sales and expectations about future sales activity. However, the information about sales activity is not considered in isolation, but as part of an overall assessment of how the Company's stated objective for managing the financial assets is achieved and how cash flows are realised.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

3. Significant accounting policies (continued)

- (a) Financial instruments Classification, recognition and derecognition, measurement and impairment (continued)
 - (ii) Classification and measurement (continued)

Financial assets (continued)

Business model assessments (continued):

Financial assets that are held for trading or managed and whose performance is evaluated on a fair value basis are measured at FVTPL because they are neither held to collect contractual cash flows nor held both to collect contractual cash flows and to sell financial assets

Assessment whether contractual cash flows are solely payments of principal and interest:

For the purposes of this assessment, 'principal' is defined as the fair value of the financial asset on initial recognition. 'Interest' is defined as consideration for the time value of money and for the credit risk associated with the principal amount outstanding during a particular period of time and for other basic lending risks and costs (e.g. liquidity risk and administrative costs), as well as a profit margin.

The Company's objective is achieved by both collecting contractual cash flows and selling financial assets.

In assessing whether the contractual cash flows are solely payments of principal and interest, the Company considers the contractual terms of the instrument. This includes assessing whether the financial asset contains a contractual term that could change the timing or amount of contractual cash flows such that it would not meet this condition. In making this assessment, the Company considers the following:

- contingent events that would change the amount or timing of cash flows;
- terms that may adjust the contractual coupon rate, including variable-rate features;
- leverage features, that modify consideration of the time value of money such as periodic reset of interest rates;
- prepayment and extension features; and
- terms that limit the Company's claim to cash flows from specified assets (e.g. non-recourse features).

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

3. Significant accounting policies (continued)

- (a) Financial instruments Classification, recognition and derecognition, measurement and impairment (continued)
 - (ii) Classification and measurement (continued)

Financial assets (continued)

Business model assessments (continued):

A prepayment feature is consistent with the solely payments of principal and interest criterion if the prepayment amount substantially represents unpaid amounts of principal and interest on the principal amount outstanding, which may include reasonable additional compensation for early termination of the contract. Additionally, for a financial asset acquired at a discount or premium to its contractual par value, a feature that permits or requires prepayment at an amount that substantially represents the contractual par amount plus accrued (but unpaid) contractual interest (which may also include reasonable additional compensation for early termination) is treated as consistent with this criterion if the fair value of the prepayment feature is insignificant at initial recognition.

Financial liabilities

The Group classifies non-derivative financial liabilities into the "other financial liabilities" category. These are measured at amortised cost.

Reclassifications

Financial assets are not reclassified subsequent to their initial recognition, except in the period after the Company changes its business model for managing financial assets, in which case all affected financial assets are reclassified on the first reporting period following the change in business model

(iii) Embedded derivatives

Derivative may be embedded in another contractual arrangement (a host contract). The Company accounts for an embedded derivative separately from the host contract when:

- the host contract is not an asset in the scope of IFRS 9;
- the host contract is not itself carried at FVTPL:
- the terms of the embedded derivative would meet the definition of a derivative if they were contained in a separate contract; and
- the economic characteristics and risk of the embedded derivative are not closely related to the economic characteristics and risk of the host contract.

Separated embedded derivatives are measured at fair value, with all changes in fair value recognised in profit or loss unless they form part of a qualifying cash flow or net investment hedging relationship. Separated embedded derivatives are presented in the statement of financial position together with host contract.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

4. <u>Significant accounting policies (continued)</u>

- (b) Financial instruments Classification, recognition and derecognition, measurement and impairment (continued)
 - (iv) Identification and measurement of impairment

The Company recognises loss allowances for ECL on financial instruments that are not measured at FVTPL, in financial assets that are debt Instruments. No impairment loss is recognised on equity investments.

The Company measures loss allowances at an amount equal to 12-month ECL on the debt investment securities that are determined to have low credit risk at the reporting date and other financial instruments on which credit risk has not increased significantly since their initial recognition.

The Company considers a debt investment security to have low credit risk when its credit risk rating is equivalent to the globally understood definition of 'investment grade'. The Company does not apply the low credit risk exemption to any other financial instruments.

12-month ECL are the portion of ECL that result from default events on a financial instrument that are possible within the 12 months after the reporting date. Financial instruments for which a 12-month ECL is recognised are referred to as 'Stage 1 financial instruments'.

Life-time ECL are the ECL that result from all possible default events over the expected life of the financial instrument. Financial instruments for which a lifetime ECL is recognised but which are not credit-impaired are referred to as 'Stage 2 financial instruments'.

Measurement of ECL

ECL are a probability-weighted estimate of credit losses. They are measured as follows:

- financial assets that are not credit-impaired at the reporting date: as the difference between the present value of all cash shortfalls (i.e. the difference between the cash flows due to the entity in accordance with the contract and the cash flows that the Company expects to receive) and;
- financial assets that are credit-impaired at the reporting date: as the difference between the gross carrying amount and the present value of estimated future cash flows.

Credit-impaired financial assets

At each reporting date, the Company assesses whether financial assets carried at amortised cost and debt financial assets carried at FVOCI are credit-impaired (referred to as 'Stage 3 financial assets'). A financial asset is 'credit-impaired' when one or more events that have a detrimental impact on the estimated future cash flows of the financial asset have occurred.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

3. <u>Significant accounting policies (continued)</u>

- (a) Financial instruments Classification, recognition and derecognition, measurement and impairment (continued)
 - (iv) Identification and measurement of impairment (continued)

Credit-impaired financial assets (continued)

Evidence that a financial asset is credit-impaired includes the following observable data:

- significant financial difficulty of the borrower or issuer;
- a breach of contract such as a default or past due event;
- the restructuring of a loan or advance by the Company on terms that the Company would not consider otherwise;

Evidence that a financial asset is credit-impaired includes the following observable data (continued):

- it is becoming probable that the borrower will enter bankruptcy or other financial reorganisation; or
- the disappearance of an active market for a security because of financial difficulties.

In making an assessment of whether an investment in sovereign debt is creditimpaired, the Company considers the following factors.

- The market's assessment of creditworthiness as reflected in the bond yields.
- The rating agencies' assessments of creditworthiness.
- The country's ability to access the capital markets for new debt issuance.
- The probability of debt being restructured, resulting in holders suffering losses through voluntary or mandatory debt forgiveness.
- The international support mechanisms in place to provide the necessary support as 'lender of last resort' to that country, as well as the intention, reflected in public statements, of governments and agencies to use those mechanisms. This includes an assessment of the depth of those mechanisms and, irrespective of the political intent, whether there is the capacity to fulfil the required criteria.

Presentation of allowance for ECL in the statement of financial position

Loss allowances for ECL are presented in the statement of financial position as follows: *financial assets measured at amortised cost*: as a deduction from the gross carrying amount of the assets

Debt instrument measured at FVOCI; no loss allowance is recognised in the statement of financial position because the carrying amount of these assets is fair value. However, the loss allowances are disclosed and recognised in the fair value reserve.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

3. <u>Significant accounting policies (continued)</u>

- (a) Financial instruments Classification, recognition and derecognition, measurement and impairment (continued)
 - (iv) Identification and measurement of impairment (continued)

Write off

Loans and debt securities are written off (either partially or in full) when there is no reasonable expectation of recovering a financial asset in its entirety or a portion thereof. This is generally the case when the Company determines that the borrower does not have assets or sources of income that could generate sufficient cash flows to repay the amounts subject to the write-off. This assessment is carried out at the individual asset level.

Recoveries of amounts previously written off are included in 'impairment losses on financial instruments' in the statement of profit or loss and other comprehensive income.

(b) Cash and cash equivalents

Cash comprises cash in hand and demand deposits. Cash equivalents comprise short-term highly liquid investments that are readily convertible to known amounts of cash, are subject to an insignificant risk of changes in value, and are held for the purpose of meeting short-term commitments (these investments include short-term deposits where the maturities do not exceed three months from the acquisition date). Cash and cash equivalents are measured at amortised cost and are subject to an insignificant risk of changes in their carrying value.

(c) Accounts receivable

Accounts receivable is measured at amortised cost, less impairment losses.

(d) Margin loans payable and other payables

Margin loans payable and other payables are measured at amortised cost.

- (e) Interest
 - (i) Interest income and expense are recognised in profit or loss by using the effective interest method. The "effective interest rate" is the rate that exactly discounts the estimated future cash receipts through the expected life of the financial instruments to its gross carrying amount.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

3. <u>Significant accounting policies (continued)</u>

- (e) Interest (continued)
 - (i) (Continued)

Effective interest rate

When calculating the effective interest rate for financial instruments other than purchased or originated credit impaired assets, the Company estimates future cash flows considering all contractual terms of the financial instrument, but not ECL. For purchased or originated credit-impaired financial assets a credit-adjusted effective interest rate is calculated using estimated future cash flows including ECL.

The calculation of the effective interest rate includes transaction costs and fees and points paid or received that are an integral part of the effective interest rate. Transaction costs include incremental costs that are directly attributable to the acquisition of a financial asset.

Amortised cost and gross carrying amount

The 'amortised cost' of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured on initial recognition minus the principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount and, for financial assets, adjusted for any expected credit loss allowance.

The 'gross carrying amount of a financial asset' is the amortised cost of a financial asset before adjusting for any expected credit loss allowance.

Calculation of interest income and interest expense

The effective interest rate of a financial asset or financial liability is calculated on initial recognition of a financial asset. In calculating interest income, the effective interest rate is applied to the gross carrying amount of the asset (when the asset is not credit-impaired). The effective interest rate is revised as a result of periodic re-estimation of cash flows of floating rate instruments to reflect movements in market rates of interest.

However, for financial assets that have become credit-impaired subsequent to initial recognition, interest income is calculated by applying the effective interest rate to the amortised cost of the financial asset. If the asset is no longer credit-impaired, then the calculation of interest income reverts to the gross basis.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

3. Significant accounting policies (continued)

(e) Interest (continued)

(i) (Continued)

Calculation of interest income and interest expense (continued)

For financial assets that have become credit-impaired on initial recognition, interest income is calculated by applying the credit adjusted effective interest rate to the amortised cost of the asset. The calculation of interest income does not revert to the gross basis even if the credit risk of the asset improves.

Presentation

Interest income calculated using the effective interest method presented in the statement of profit or loss and other comprehensive income, includes interest on financial assets and financial liabilities measured at amortised cost, and interest on debt instruments measured at FVOCI.

Interest expense presented in the statement of profit or loss and other comprehensive income includes financial liabilities measured at amortised cost.

(ii) Gain or loss on holding and trading securities

Gain or loss on securities trading is recognised when the Company becomes a party to a contract to dispose of the securities, or, in the case of financial assets measured at fair value, upon remeasurement of those assets.

(f) Foreign currencies

Foreign currency balances at the reporting date are translated at the foreign exchange rates ruling at that date. Transactions in foreign currencies are converted at the foreign exchange rates ruling at the dates of the transactions. Gains and losses arising from fluctuations in exchange rates are recognised in profit or loss.

(g) Share capital

(i) Ordinary stock units

Incremental costs directly attributable to the issue of ordinary stock units are recognised as deduction from equity.

(ii) Preference shares

The Company classifies capital instruments as financial liabilities or equity instruments in accordance with the substance of the contractual terms of the instrument. In the case of its preference share capital, it is classified as:

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

3. <u>Significant accounting policies (continued)</u>

(g) Share capital (continued)

(ii) Preference shares (continued)

- Equity if it is non-redeemable, or redeemable only at the Company's option, and any dividends are discretionary; in such a case, dividends thereon are recognised as equity distributions on approval by the Company's stockholders.
- Liability if it is redeemable on a specific date or at the option of the stockholders, or if dividends are not discretionary; in such a case, dividends thereon are recognised as interest in profit or loss as accrued.

The Company's preference shares bear contractual entitlements to dividends that are cumulative, and not at the discretion of the directors. Accordingly, they are presented as a financial liability.

(h) Income tax

Income tax on the profit or loss for the period comprises current tax. Income tax is recognised in profit or loss except to the extent that it relates to items recognised directly in other comprehensive income, in which case it is recognised in other comprehensive income.

Current income tax is the expected tax payable on the taxable income for the period, using tax rates enacted at the reporting date, and any adjustment to income tax payable in respect of previous years.

(i) Segment reporting

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses; whose operating results are regularly reviewed by the entity's Chief Operating Decision Maker (CODM) to make decisions about resources to be allocated to the segment and assesses its performance; and for which discrete financial information is available.

The Company's activities are limited to revenue earned from investment securities, operating in a single segment, therefore no additional segment information is provided.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

3. <u>Significant accounting policies (continued)</u>

(j) New and amended standards and interpretations that became effective during the year

Certain new and amended standards came into effect during the current financial year. The Company has assessed them and has adopted those which are relevant to its financial statements:

Amendments to IFRS 9 Financial Instruments, IAS 39 Financial Instruments: Recognition and Measurement, IFRS 7 Financial Instruments: Disclosures, IFRS 4 Insurance contracts and IFRS 16 Leases, is effective for annual accounting periods beginning on or after January 1, 2021 and address issues affecting financial reporting in the period leading up to interbank offered rates (IBOR) reform. The second phase amendments apply to all hedging relationships directly affected by IBOR reform. The amendments principally address practical expedient for modifications. A practical expedient has been introduced where changes will be accounted for by updating the effective interest rate if the change results directly from IBOR reform and occurs on an 'economically equivalent' basis. A similar practical expedient will apply under IFRS 16 Leases for lessees when accounting for lease modifications required by IBOR reform. In these instances, a revise discount rate that reflects the change in interest rate will be used in remeasuring the lease liability.

The amendments also address specific relief from discontinuing hedging relationships as well as new disclosure requirements.

The Company does not expect the amendment to have a significant impact on its financial statements.

(k) New and amended standards and interpretations that are not yet effective

At the date of authorisation of these financial statements, certain new and amended standards and interpretations have been issued which were not effective for the current year and which the Company has not early adopted. The Company is assessing them and has determined that the following are relevant:

Amendments to IAS 1 *Presentation of Financial Statements* are effective for annual periods beginning on or after January 1, 2023 and may be applied earlier. The amendments help companies provide useful accounting policy disclosures.

The key amendments to IAS 1 include:

- requiring companies to disclose their material accounting policies rather than their significant accounting policies;
- clarifying that accounting policies related to immaterial transactions, other events or conditions are themselves immaterial and as such need not be disclosed; and
- clarifying that not all accounting policies that relate to material transactions, other events or conditions are themselves material to a company's financial statements.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

3. <u>Significant accounting policies (continued)</u>

(k) New and amended standards and interpretations that are not yet effective (continued)

The amendments are consistent with the refined definition of material:

"Accounting policy information is material if, when considered together with other information included in an entity's financial statements, it can reasonably be expected to influence decisions that the primary users of general purpose financial statements make on the basis of those financial statements".

The Company does not expect the amendment to have a significant impact on its financial statements.

Amendments to IAS 8 Accounting Policies, Changes in Accounting Estimates and Errors are effective for periods beginning on or after January 1, 2023, with early adoption permitted. The amendments introduce a new definition for accounting estimates: clarifying that they are monetary amounts in the financial statements that are subject to measurement uncertainty.

The amendments also clarify the relationship between accounting policies and accounting estimates by specifying that a company develops an accounting estimate to achieve the objective set out by an accounting policy.

Developing an accounting estimate includes both:

- selecting a measurement technique (estimation or valuation technique) e.g. an estimation technique used to measure a loss allowance for expected credit losses when applying IFRS 9 Financial Instruments; and
- choosing the inputs to be used when applying the chosen measurement technique e.g. the expected cash outflows for determining a provision for warranty obligations when applying IAS 37 *Provisions, Contingent Liabilities and Contingent Assets*.

The effects of changes in such inputs or measurement techniques are changes in accounting estimates.

The Company does not expect the amendment to have a significant impact on its financial statements

4. Cash and cash equivalents

•	<u>2021</u> \$	2020 \$
Cash	3,000	3,000
Demand deposit accounts	<u>1,388,627</u>	<u>1,450,509</u>
	<u>1,391,627</u>	<u>1,453,509</u>

Demand deposit accounts includes \$26,940 (2020: \$24,890) [notes 11(v)(a) and 12] received from stockholders as prepayments for the purchase of the Company's stock units.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

3.	Accounts receivable	<u>2021</u> \$	<u>2020</u> \$
	Interest receivable	35,233,520	27,027,324
	Repayments	369,678	-
	Other	<u>246,726</u>	92,256
		<u>35,849,924</u>	<u>27,119,580</u>
	Accounts receivable is stated net of impairment provision of follows:	f \$Nil (2020: \$N	il) and is due as
		<u>2021</u>	<u>2020</u>
		\$	\$
	Due within twelve (12) months	35,233,520	27,027,324
	No specific maturity	616,404	92,256
		<u>35,849,924</u>	<u>27,119,580</u>
6.	<u>Investment securities</u>		
		<u>2021</u>	<u>2020</u>
		\$	\$
	Debt investment securities measured at FVOCI (i) Corporate bonds US\$9,116,512 (2020: US\$9,883,968) (ii) Municipal bonds US\$1,729,765 (2020: US\$1,660,280) (iii) Sovereign bonds US\$1,361,000 (2020: US\$523,220)	1,404,216,399 266,435,704 209,634,830	1,400,657,077 235,278,211 74,145,506

<u>1,880,286,933</u> <u>1,710,080,794</u>

Equity investment securities measured at FVOCI (iv) Unquoted ordinary shares US\$653,544

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(202)	0: US\$653,544)		100,665,382	92,613,720

Investment securities designated as at fair value through profit or loss

(v)	Structured notes US\$1,523,820 (2020: US\$500,000)	234,713,995	70,672,194
	Quoted ordinary equities	24,650,097	21,217,657
		259,364,092	91,889,851
		2.240.316.407	1.894.584.365

- (i) Corporate bonds earn interest at rates ranging from 6.125% to 11.800% (2020: 6.125%) to 12%) per annum and mature over the period 2022 to 2049.
- Municipal bonds earn interest at rates ranging from 6.050% to 7.625% (2020: 6.050%) to 7.625%) per annum and mature over the period 2029 to 2040.
- Sovereign bonds earn interest at 7.125% to 8.950% (2020: 7.125% to 8.950%) per annum and mature on 2032 and 2038.
- The Company holds 4.93% (2020: 4.93%) of ordinary shares in Sterling Development (SKN) Limited ("SDL"), a related party [note 9(c)(i)].

5.

Accounts receivable

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

6. <u>Investment securities (continued)</u>

(iv) (Continued)

The investment is designated at FVOCI. The FVOCI designation was made because the investments are expected to be held for the long term for strategic purposes. The fair value of the investment in SDL's shares was determined using the net asset approach, which was based on the valuation of SDL's underlying assets using the discounted cash flows. The significant and unobservable inputs used in the valuation of the underlying assets include its expected net cash flows, the weighted average cost of capital ranging from 13% to 14% (2020: 13% to 14%) and marketability discount rate ranging from 25% to 30%. (2020: 25% to 30%). An increase in any of these variables will have a downward impact on the fair value of the unquoted ordinary shares, if all other factors are held constant.

- (v) Structured notes represent investments in BBVA Global Markets B.V., JP Morgan and Credit Suisse Medium term note which will mature on June 30, 2024, March 11, 2024, April 22, 2024, May 13, 2024, October 21, 2024 and January 21, 2026 respectively. These notes bear interest rates ranging from 7.75% to 11.8% (2020: 7.75% to 7.8%).
- (vi) Investment securities are used to collateralise margin loans with brokers (note 7).
- (vii) The maturity profile of investments, in relation to the reporting date are shown as follows:

	<u>2021</u> \$	<u>2020</u> \$
Due within twelve (12) months	1,744,390	42,831,545
Due after twelve (12) months	2,113,256,658	1,737,878,611
No specific maturity	125,315,359	113,874,209
	<u>2,240,316,407</u>	<u>1,894,584,365</u>

7. Margin loans payable

These are margin loans due to overseas brokers of US\$4,141,961 (2020: US\$3,752,740). The loans bear interest at rates ranging 2.01% to 2.5% (2020: 2.05% to 3.58%) per annum, have no set repayment date and are collateralised by securities purchased from the brokers with the loan proceeds [note 6(vi)].

8. Other payables

	<u>2021</u>	<u>2020</u>
	\$	\$
Manager's preference shares interest payable		
[US\$211,987 (2020: US\$152,599)] [note 9(c)(i)]	32,806,453	21,624,845
Other payables and accruals	8,343,429	6,900,972
	41,149,882	28,525,817

Other payables are due to be settled within twelve (12) months of the reporting date.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

9. Related party balances and transactions

(a) Definition of related party

A related party is a person or entity that is related to the Company.

- (i) A person or a close member of that person's family is related to the Company if that person:
 - (1) has control or joint control over the Company;
 - (2) has significant influence over the Company; or
 - (3) is a member of the key management personnel of the Company or of a parent of the Company.
- (ii) An entity is related to the Company if any of the following conditions applies:
 - (1) The entity and the Company are members of the same group (which means that each parent, subsidiary and fellow subsidiary is related to the others).
 - (2) One entity is an associate or joint venture of the other entity (or an associate or joint venture of a member of a group of which the other entity is a member).
 - (3) Both entities are joint ventures of the same third party.
 - (4) One entity is a joint venture of a third entity and the other entity is an associate of the third entity.
 - (5) The entity is a post-employment benefit plan for the benefit of employees of either the Company or an entity related to the Company.
 - (6) The entity is controlled, or jointly controlled by a person identified in (i).
 - (7) A person identified in (i)(1) has significant influence over the entity or is a member of the key management personnel of the entity (or of a parent of the entity).
 - (8) The entity, or any member of a group of which it is a part, provides key management personnel services to the Company or the parent of the Company.

A related party transaction is a transfer of resources, services or obligations between the Company and a related party, regardless of whether a price is charged.

(b) Identity of related parties

The Company has related party relationships with its directors, investment manager and other entities under the common control of its investment manager.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

9. Related party balances and transactions (continued)

- (c) Related party amounts
 - (i) The statement of financial position includes balances with related parties, arising in the ordinary course of business, as follows:

	<u>2021</u> \$	<u>2020</u> \$
Entity with common stockholders and directors Unquoted ordinary shares [note 6 (iv)]	100,665,382	92,613,720
Investment manager		
Interest payable on Manager's preference		
shares (note 8)	(32,806,453)	(21,624,845)
Due to related company	30,920,420	<u>23,864,487</u>

The amounts due to the Investment manager and related company are unsecured, interest-free and are repayable within twelve (12) months from reporting date.

(ii) The statement of profit or loss and other comprehensive income includes income earned from, and expenses incurred in, transactions with related parties, in the ordinary course of business, as follows:

	<u>2021</u> \$	2020 \$
Entity with common stockholders	Ψ	Ψ
Investment manager		
Interest on Manager's preference shares		
(note 8)	(32,806,453)	(21,624,845)
Management fees (note 15)	(30,920,420)	(23,864,487)
Dividend paid to Directors	(2,468,217)	(1,083,840)
Directors' fees (note 15)	(<u>4,500,608</u>)	(<u>3,976,109</u>)

10. Manager's preference shares

- (a) This represents 10,000 manager's cumulative preference shares [see note 11(i)]. The terms and conditions of these shares include the following:
 - (i) The block of manager's cumulative preference shares, at all times, regardless of the number of ordinary stock units issued and held, enjoy voting control to the extent of 51% of such votes as may be cast by stockholders of the Company with respect to any and all decisions by such stockholders;
 - (ii) The manager's cumulative preference shares rank *pari passu* as between and among themselves;

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

10. Manager's preference shares (continued)

(a) (Continued)

- (iii) The manager's cumulative preference shares are entitled to a cumulative annual preference dividend of twenty five per cent (25%) of the Company's return on equity earned in excess of the hurdle rate (computed in accordance with the formula set out in the terms and conditions of issue) applied to the United States dollar value of the Company's profit and equity. The return on equity is calculated as the profit for the year of the Company divided by the value of the Company's average equity as at the end of the financial year, expressed in United States dollars and substantiated by the audited financial statements;
- (iv) Apart from the right to the cumulative annual preference dividend, the manager's cumulative preference shares have no economic rights or entitlements save for the right in a winding up to the repayment of the capital paid thereon on a *pari* passu basis with the capital paid on the ordinary stock units; and
- (v) In the event that an entity which is (or becomes) the investment manager subsequently ceases to be the investment manager in accordance with the relevant provisions of the Company's Articles of Association, each of the manager's cumulative preference shares held by that entity shall thereupon automatically be converted into a fully paid ordinary stock units in the Company.
- (b) The dividend payment is recorded as interest on manager's preference shares in the statement of profit or loss and other comprehensive income.

11. Share capital

(i)	Authorised:
	Ordinary stock units of no par value
	Manager's cumulative preference shares
	of no par value

Numb	er of units
<u>2021</u>	<u>2020</u>
2,000,000,000	2,000,000,000
10,000	10,000
2,000,010,000	2,000,010,000

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

11. Share capital (continued)

(ii) Issued and fully paid:

	Numbe	Number of units		otal
	<u>2021</u>	<u>2021</u> <u>2020</u>		<u>2020</u> \$
Ordinary stock units Balance at beginning of year	376,996,114	375,611,791	909,347,746	905,042,146
Issued during the year: Dividend Reinvestment Programme [note 11(v)(a)] Complementary Share Purchase Programme	1,700,108	808,173	4,304,253	2,561,681
[note 11(v)(b)]	39,880,466	576,150	120,843,653	1,743,919
Net proceeds from issuance	41,580,574	1,384,323	125,147,906	4,305,600
Balance at end of year	418,576,688	376,996,114	1,034,495,652	909,347,746
Manager's cumulative preference shares	10,000 418,586,688	<u>10,000</u> 377,006,114	10,000 1,034,502,652	10,000 909,357,746
Less: Manager's preference shares reclassified to	110,500,000	377,000,111	1,03 1,302,032	707,557,710
liability (note 10)	(10,000)	(10,000)	(10,000)	(10,000)
	418,576,688	376,996,114	1,034,495,652	909,347,746

- (iii) The holder of ordinary shares are entitled to receive dividends as declared from time to time and are entitled to one vote per share at meetings of the company.
- (iv) The rights and entitlements of the holders of the preference shares are set out in note 10.
- (v) Dividend Reinvestment and Complementary Share Purchase Programme

The Company operates two (2) share incentive programmes as follows:

(a) Dividend Reinvestment Programme

Under the Dividend Reinvestment Programme (DRIP), the stockholders of the Company may elect to reinvest their dividend in new ordinary stock units, rounded down to the nearest stock unit at the closing price applicable on the record date and without incurring fees. Residual unallocated dividends as at December 31, 2021 amounted to \$26,940 (2020: \$24,890) (note 4) and are included in other payables and accruals.

During the year, 1,700,108 (2020: 808,173) stock units were issued to the stockholders, under this programme.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

11. Share capital (continued)

(v) (Continued)

(b) Complementary Share Purchase Programme

Under the Complementary Share Purchase Programme (CSPP), the stockholders of the Company may purchase new ordinary stock units at the closing price applicable for the last day of the relevant quarter and without incurring fees.

Funds received are recorded as prepaid share reserve (note 12) and transferred to share capital when the stocks are issued.

During the year, 39,880,466 (2020: 576,150) stock units were issued to the stockholders, under this programme.

12. <u>Prepaid share reserve</u>

This represents funds received from stockholders during the last quarter of the previous financial year to purchase Company's stock units under the CSPP [note 11(v)(b)]. Subsequently, stock units were issued on January 21, 2022 at a stock unit price of \$2.87.

13. Fair value reserve

This represents the cumulative net change in the fair value of debt securities measured at FVOCI until assets are derecognised or reclassified, net of expected credit loss.

14. Revenue

This represents income earned from holding and trading investment securities.

15. Other operating expenses

	<u>2021</u>	<u>2020</u>
	\$	\$
Management fees [note 9(c)(ii)]	30,920,420	23,864,487
Auditors' remuneration	5,165,428	4,702,494
Directors' fees [note 9(c)(ii)]	4,500,608	3,976,109
Travel	-	-
Public relations	-	95,000
Stock exchange listing	2,480,685	2,362,500
Professional fees	2,421,649	594,320
Other	2,781,082	2,230,652
	48,269,872	<u>37,825,562</u>

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

16. <u>Taxation</u>

The Company had elected to be charged at the rate of 1% under the International Business Companies Act ("Act"). Under the amendments to the Act, the Company continued to benefit from the pre-amendment provisions until June 30, 2021. After the grandfathering period ended, all companies in Saint Lucia are subject to tax at 30%. However, notwithstanding, the income earned outside of Saint Lucia is not subject to income tax. The effective tax rate is 0.72% (2020: 0.68%).

	<u>2021</u> \$	2020 \$
Profit before taxation	<u>161,036,436</u>	135,257,816
Computed "expected" tax charge 1% & 30% (2020: 1%) Tax effect of differences between profit for financial statements and tax reporting purposes:	17,800,414	1,352,578
Unrealised foreign exchange gain Unrealised loss on revaluation of investment	(1,108,264)	(791,540)
securities	227,294	111,700
Exempt income	(16,190,050)	-
Impairment loss on debt investment securities	166,059	29,229
Manager's preference share interest expense	328,065	216,248
Current tax charge, being total taxation charge	1,223,518	918,215

17. Earnings per stock unit

(a) Basic earnings per stock unit

Basic earnings per stock unit is calculated by dividing the profit attributable to stockholders by the weighted average number of ordinary stock units in issue during the year.

	<u>2021</u>	<u>2020</u>
Profit attributable to ordinary stockholders	\$ <u>159,812,918</u>	134,339,601
Weighted average number of ordinary stock units in issue	<u>413,442,100</u>	<u>376,355,163</u>
Basic earnings per stock unit	\$0.39	0.36

(b) Diluted earnings per stock unit

Diluted earnings per stock unit is calculated by dividing the profit attributable to ordinary stockholders by the weighted average number of ordinary stock units outstanding after adjustment for the effects of all dilutive potential ordinary stock units. The effect of conversion of convertible preference shares, the only potential ordinary stock units, is excluded from the computation as it is antidilutive; thus, the diluted earnings per stock unit is equal to the basic earnings per stock unit of \$0.39 (2020: \$0.36).

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

18. Dividends

2021 <u>2020</u> \$

Distribution to ordinary stockholders at \$0.18 (2020: \$0.0872) per stock unit

73,649,982 32,032,901

During the year, certain stockholders elected to reinvest their dividends earned of 4,304,253 (2020: 2,561,681) [note 11(v)(a)].

19. Financial risk management

The Company has exposure to credit, liquidity and market risks from its use of financial instruments. The Company's affairs are administered by the Investment Manager, a related company, which, together with the Board of Directors, has overall responsibility for the establishment and oversight of the Company's risk management framework. The risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and procedures are reviewed regularly to reflect changes in market conditions, products and services offered.

(a) Credit risk

Credit risk is the risk of financial loss to the Company that one party to a financial instrument will fail to discharge its contractual obligations, and arises principally from the Company's investment securities. The Board of Directors is responsible for oversight of the Company's credit risk, including formulating policies, establishing the authorisation structure for the approval of credit facilities, reviewing and assessing credit risk, and limiting concentration of exposure to counterparties. Additionally, the Investment Manager reports to the Board of Directors on a regular basis about credit quality, and the appropriate action is taken.

(i) Investments in debt securities:

The Company manages the exposure to credit risk in the following way:

It maintains cash and cash equivalents with major financial institutions which management regards as reputable. The financial performance of these financial institutions are continually reviewed by the Investment Manager. Investments are held substantially in United States of America Government Agency and corporate securities.

Total credit exposure is the total of receivables and investment securities recognised in the statement of financial position, as there are no other significant credit exposures.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

19. Financial risk management (continued)

(a) Credit risk (continued)

Credit quality

The Company identifies changes in credit risk by tracking published external credit ratings. To determine whether published ratings remain up to date and to assess whether there has been a significant increase in credit risk at the reporting date that has not been reflected in published ratings, the Company supplements this by reviewing changes in bond yields together with available press and regulatory information on issuers.

Twelve (12)-month and lifetime probabilities of default are based on historical data supplied by each credit rating and are recalibrated based on current bond yields. Loss given default (LGD) parameters generally reflect an assumed recovery rate of percent except when the security is credit-impaired, in which case the estimate of loss based on the instrument's current market price and original effective interest rate.

The following table sets out the credit quality of debt investment securities based on Standard and Poor's and Moody's ratings as follows:

	2021				
	Stage 1	Stage 2	Stage 3	<u>Total</u>	
	\$	\$	\$	\$	
Debt investment securities at FVOCI					
AA	-	-	-	-	
AA-	-	-	-	-	
A+	-	-	-	-	
A	-	-	-	-	
A-	-	-	-	-	
BBB+	69,131,437	-	-	69,131,437	
BBB	304,972,238	-	-	304,972,238	
BBB-	392,425,158	-	-	392,425,158	
BB+	139,363,725	-	-	139,363,725	
BB	318,477,819	-	-	318,477,819	
BB-	79,859,934	124,296,049	-	204,155,983	
B+	307,902,889	-	-	307,902,889	
В	48,902,985	-	-	48,902,985	
B-	47,076,032	-	-	47,076,033	
C	-	17,747,648	-	17,747,648	
D			30,131,019	30,131,019	
Total carrying amount	1,708,112,217	142,043,697	30,131,019	1,880,286,933	
Loss allowance	(5,635,958)	(<u>481,498</u>)	(<u>74,276,963</u>)	(80,394,419)	

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

19. Financial risk management (continued)

(a) Credit risk (continued)

(i) Investments in debt securities (continued):

	2020				
	Stage 1	Stage 2	Stage 3	<u>Total</u>	
	\$	\$	\$	\$	
Debt investment securities at FVOCI					
AA	-	-	-	-	
AA-	27,722,019	-	-	27,722,019	
A+	-	-	-	-	
A	=	-	-	-	
A-	=	-	-	-	
BBB+	71,767,046	-	-	71,767,046	
BBB	173,238,349	-	-	173,238,349	
BBB-	633,570,106	-	-	633,570,106	
BB+	143,185,456	-	-	143,185,456	
BB	316,330,022	-	-	316,330,022	
BB-	74,145,506	-	-	74,145,506	
B+	101,685,994	-	-	101,685,994	
В	149,572,071	-	-	149,572,071	
C	-	15,402,959	-	15,402,959	
D			3,461,267	3,461,267	
Total carrying amount	1,691,216,569	<u>15,402,959</u>	3,461,267	1,710,080,795	
Loss allowance	(5,194,192)	(<u>310,615</u>)	(<u>53,652,907</u>)	(59,157,714)	

(ii) Cash resources

Cash resources are held with reputable banks and other financial institutions counterparties.

(iii) Concentration of credit risk

The Company monitors concentration of credit risk by issuer and by geographic location. An analysis of concentrations of credit risk at the reporting date is shown below:

	<u>2021</u>	<u>2020</u>
	\$	\$
Issuer:		
Corporate – unrelated parties	1,664,931,137	1,492,023,499
Municipals	272,264,442	240,284,528
Bahamas	213,923,923	75,472,284
Banks	1,391,627	1,453,509
Total financial assets	2,152,511,129	1,809,233,820

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

19. Financial risk management (continued)

(a) Credit risk (continued)

	<u>2021</u>	<u>2020</u>
	\$	\$
Location:		
Europe	332,739,565	561,161,398
North America	959,307,286	495,904,492
Caribbean	502,648,989	274,846,572
South America	357,815,289	477,321,358
Total financial assets	<u>2,152,511,129</u>	1,809,233,820

(iv) Settlement risk

The Company's activities may give rise to settlement risk at the time of settlement of trades and other transactions. Settlement risk is the risk of loss due to the failure of a party to honour its obligation to deliver cash, securities or other assets as contractually agreed.

For certain types of transactions, the Company mitigates this risk by conducting settlements through its broker to ensure that a trade is settled only when both parties have fulfilled their contractual settlement obligations.

(v) Impairment

Inputs, assumptions and techniques used for estimating impairment.

See accounting policy at note 3(a)(iv).

Significant increase in credit risk

When determining whether the risk of default on a financial instrument has increased significantly since initial recognition, the Company considers reasonable and supportable information that is relevant and available without undue cost or effort. This includes both quantitative and qualitative information and analysis, based on the Company's historical experience and third party policies including forward-looking information.

The objective of the assessment is to identify whether a significant increase in credit risk has occurred for an exposure by comparing:

- the remaining lifetime probability of default (PD) as at the reporting date; with
- the remaining lifetime PD for this point in time that was estimated at the time of initial recognition of the exposure (adjusted where relevant for changes in prepayment expectations).

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

19. Financial risk management (continued)

- (a) Credit risk (continued)
 - (v) Impairment (continued)

Significant increase in credit risk

The Company uses three criteria for determining whether there has been a significant increase in credit risk:

- quantitative test based on movement in PD;
- qualitative indicators; and
- the 30 day past due backstop indicator.

Credit risk grades

The Company allocates each exposure to a credit risk grade based on a variety of data that is determined to be predictive of the risk of default and applying experienced credit judgement. Credit risk grades are defined using qualitative and quantitative factors that are indicative of risk of default. These factors vary depending on the nature of the exposure and the type of borrower.

Each exposure is allocated to a credit risk grade on initial recognition based on available information about the borrower. Exposures are subject to ongoing monitoring, which may result in an exposure being moved to a different credit risk grade. The monitoring typically involves use of the following data:

- Data from credit reference agencies such as standards and Poor and Moody's, press articles, changes in external credit ratings.
- External data from credit reference agencies, including industry-standard credit scores.
- Existing and forecast changes in business, financial and economic conditions.

Definition of default

The Company considers a financial asset to be in default when:

- the borrower is unlikely to pay its credit obligations to the Company in full, without recourse by the Company to actions such as realising security (if any is held):
- the borrower is more than 90 days past due on any material credit obligation to the Company;
- it is becoming probable that the borrower will restructure the asset as a result of bankruptcy due to the borrower's inability to pay its credit obligations.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

19. Financial risk management (continued)

- Credit risk (continued) (a)
 - Impairment (continued)

In assessing whether a borrower is in default, the Company considers indicators that are:

- qualitative: e.g. breaches of covenant;
- quantitative: e.g. overdue status and non-payment on another obligation of the same issuer to the Company; and
- based on data obtained from external sources.

Inputs into the assessment of whether a financial instrument is in default and their significance may vary over time to reflect changes in circumstances.

Incorporation of forward-looking information

The Company incorporates forward-looking information into both the assessment of whether the credit risk of an instrument has increased significantly since its initial recognition and the measurement of ECL.

For 2021, forward-looking information was incorporated in the ECL computation by use of a management overlay. Based on the economic factors a proxy of 1.07 (2020: 1.08) times ECL was determined to be appropriate.

The economic scenarios used as at December 31, 2021 assumed no significant changes in key indicators within the next year.

Measurement of ECL

The key inputs into the measurement of ECL are the term structure of the following variables:

- probability of default (PD);
- loss given default (LGD); and
- exposure at default (EAD).

ECL for exposures in Stage 1 is calculated by multiplying the 12-month PD by LGD and EAD. Lifetime ECL is calculated by multiplying lifetime PD by LGD and EAD. They are calculated on a discounted cash flow basis using the effective interest rate.

LGD is the magnitude of the likely loss if there is a default. The Company estimates LGD parameters based on the history of recovery rates of claims against defaulted counterparties. The LGD model consider the structure, collateral, seniority of the claim, counterparty industry and recovery costs of any collateral that is integral to the financial asset. They are based on published reports of the major rating agencies: S&P Global and Moody's.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

19. Financial risk management (continued)

- (a) Credit risk (continued)
 - (v) Impairment (continued)

Incorporation of forward-looking information (continued)

EAD represents the expected exposure in the event of a default. The Company derives the EAD from the current exposure to the counterparty and potential changes to the current amount allowed under the contract and arising from amortisation. The EAD of a financial asset is its gross carrying amount at the time of default.

As described above, and subject to using a maximum of a 12-month PD for Stage 1 financial assets, the Company measures ECL considering the risk of default over the maximum contractual period (including any borrower's extension options) over which it is exposed to credit risk, even if, for credit risk management purposes, the Company considers a longer period.

Loss allowance

The loss allowance recognised is analysed as follow:

	2021				
	Stage 1	Stage 2	Stage 3	Total	
	\$	\$	\$	\$	
Debt investment securities:					
Balance at January 1, 2021	<u>5,194,192</u>	<u>310,615</u>	53,652,907	<u>59,157,714</u>	
Exchange losses	451,577	27,005	5,980,467	6,459,049	
Net remeasurement of loss allowance	(9,811)	<u>143,878</u>	14,643,589	14,777,656	
	441,766	170,883	20,624,056	21,236,705	
Balance at December 31, 2020	<u>5,635,958</u>	<u>481,498</u>	<u>74,276,963</u>	80,394,419	
		2	020		
	Stage 1	Stage 2	Stage 3	Total	
	\$	\$	\$	\$	
Debt investment securities:					
Balance at January 1, 2020	3,174,152	<u>2,042,692</u>	47,326,900	52,543,744	
Exchange losses/(gains)	219,786	(1,395,562)	4,866,981	3,691,205	
Net remeasurement of loss allowance	<u>1,800,254</u>	(<u>336,515</u>)	1,459,026	2,922,765	
	2,020,040	(<u>1,732,077</u>)	6,326,007	6,613,970	
Balance at December 31, 2020	5,194,192	310,615	53,652,907	<u>59,157,714</u>	

There has been no change in the Company's exposure to credit risk or the manner in which it measures and manages risk.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

19. Financial risk management (continued)

(b) Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from an inability to sell a financial asset quickly at, or close to, its fair value. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, and ensuring the availability of funding through an adequate amount of committed facilities.

Management of liquidity risk

Due to the dynamic nature of the underlying business, the Company manages this risk by monitoring its cash needs and obtaining liquidity support from custodian brokers and related companies.

The Company's approach to managing liquidity is to ensure, as far as possible, that it always has sufficient liquidity to meet its liabilities when due, under both normal and abnormal conditions, without incurring unacceptable losses or risking damage to the Company's reputation.

The daily liquidity position is monitored and regular liquidity testing is conducted under a variety of scenarios covering both normal and more severe market conditions. The Company maintains the daily balances from the bank and broker accounts in order to ensure that sufficient funds are available to meet the liability demands.

The following table presents the undiscounted cash flows payable (both interest and principal cash flows) based on contractual repayment obligations:

			2021		
			No		
	Within 3	3 to 12	specific	Gross	Carrying
	months	months	maturity	outflow	value
	\$	\$	\$	\$	\$
Margin loans payable	637,986,196	-	-	637,986,196	637,986,196
Other payables	41,149,882	-	-	41,149,882	41,149,882
Due to related company Manager's preference	-	30,920,420	-	30,920,420	30,920,420
shares			10,000	10,000	10,000
	679,136,078	30,920,420	<u>10,000</u>	710,066,498	710,066,498
			2020		
			No		
	Within 3	3 to 12	specific	Gross	Carrying
	months	months	maturity	outflow	value
	\$	\$	\$	\$	\$
Margin loans payable	531,800,766	-	-	531,800,766	531,800,766
Other payables	28,525,817	-	-	28,525,817	28,525,817
Due to related company Manager's preference	-	23,864,487	-	23,864,487	23,864,487
shares			10,000	10,000	10,000
	560,326,583	23,864,487	10,000	<u>584,201,070</u>	<u>584,201,070</u>

There has been no change in the Company's exposure to liquidity risk or the manner in which it measures and manages risk.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

19. Financial risk management (continued)

(c) Market risk

Market risk is the risk that changes in market prices, such as interest rate, equity prices, foreign exchange rates and credit spreads will affect the Company's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimizing the returns for the given level of risk accepted.

Market risk relevant to the Company includes interest rate risk and foreign currency risk and the manner in which it measures and manages them are as follows:

(i) Interest rate risk

Interest rate risk is the risk that the fair value of future cash flows of a financial instrument will fluctuate due to change in interest rates.

The following table summarises the carrying amounts of financial assets and financial liabilities to arrive at the Company's interest rate sensitivity gap, based on the earlier of contractual repricing and maturity dates:

			2021			
	Within	1 - 5	Over	No specific	Non-rate	
	1 year	years	5 years	maturity	sensitive	Total
	S	<u> </u>	\$	\$	\$	\$
Financial assets	-	*	*	*	*	*
Cash and cash						
equivalents	1,391,627	_				1,391,627
Accounts receivable	1,371,027				35,849,924	35,849,924
Investment securities	1,744,390	431,887,798	1,681,368,742	-	125,315,477	2,240,316,407
investment securities	1,/44,390	431,007,790	1,061,306,742		123,313,477	2,240,310,407
	2 126 017	421 007 700	1 (01 2(0 742		161 165 401	2 222 552 050
	3,136,017	431,887,798	1,681,368,742		161,165,401	2,277,557,958
Financial liabilities						
Margin loans payable	637,986,196	-	-	-		637,986,196
Other payables	-	-	-	-	41,149,882	41,149,882
Due to related company	-	-	-	-	30,920,420	30,920,420
Manager's preference						
Shares				10,000		10,000
	637,986,196	_	_	10.000	72,070,302	710,066,498
	037,500,150			10,000	72,070,302	710,000,150
Total interest rate						
sensitivity gap	(<u>634,850,179</u>)	431,887,798	1,681,368,742	(10,000)	89,095,099	1,567,491,460
Cumulative gap	(<u>634,850,179</u>)	(<u>202,962,381</u>)	1,478,406,361	1,478,396,361	1,567,491,460	
			2020			
	Within	1 - 5	2020	3.T '.O'	37 .	
			Over	No specific	Non-rate	
	1 year	<u>years</u>	5 years	maturity	sensitive	Total
	\$	\$	5 years \$	s \$	sensitive \$	Total \$
Financial assets						
Cash and cash	\$					\$
Cash and cash equivalents					\$	1,453,509
Cash and cash equivalents Accounts receivable	1,453,509	-	- -		\$ 27,119,580	\$ 1,453,509 27,119,580
Cash and cash equivalents	\$				\$	1,453,509
Cash and cash equivalents Accounts receivable	\$ 1,453,509 42,831,545	- 47,190,441	- 1,690,731,002		27,119,580 113,831,377	\$ 1,453,509 27,119,580 1,894,584,365
Cash and cash equivalents Accounts receivable	1,453,509	-	- -		\$ 27,119,580	\$ 1,453,509 27,119,580
Cash and cash equivalents Accounts receivable Investment securities	\$ 1,453,509 42,831,545	- 47,190,441	- 1,690,731,002		27,119,580 113,831,377	\$ 1,453,509 27,119,580 1,894,584,365
Cash and cash equivalents Accounts receivable Investment securities Financial liabilities	\$ 1,453,509 42,831,545	- 47,190,441	- 1,690,731,002		27,119,580 113,831,377	\$ 1,453,509 27,119,580 1,894,584,365
Cash and cash equivalents Accounts receivable Investment securities Financial liabilities Margin loans payable	\$ 1,453,509 42,831,545	- 47,190,441	- 1,690,731,002		27,119,580 113,831,377	\$ 1,453,509 27,119,580 1,894,584,365
Cash and cash equivalents Accounts receivable Investment securities Financial liabilities Margin loans payable Other payables	1,453,509 42,831,545 44,285,054	- 47,190,441	- 1,690,731,002		27,119,580 113,831,377	1,453,509 27,119,580 1,894,584,365 1,923,157,454
Cash and cash equivalents Accounts receivable Investment securities Financial liabilities Margin loans payable Other payables Due to related company	1,453,509 42,831,545 44,285,054	- 47,190,441	- 1,690,731,002		27,119,580 113,831,377 140,950,957	1,453,509 27,119,580 1,894,584,365 1,923,157,454 531,800,766
Cash and cash equivalents Accounts receivable Investment securities Financial liabilities Margin loans payable Other payables	1,453,509 42,831,545 44,285,054	- 47,190,441	- 1,690,731,002		27,119,580 113,831,377 140,950,957	1,453,509 27,119,580 1,894,584,365 1,923,157,454 531,800,766 28,525,817
Cash and cash equivalents Accounts receivable Investment securities Financial liabilities Margin loans payable Other payables Due to related company	1,453,509 42,831,545 44,285,054	- 47,190,441	- 1,690,731,002		27,119,580 113,831,377 140,950,957	1,453,509 27,119,580 1,894,584,365 1,923,157,454 531,800,766 28,525,817
Cash and cash equivalents Accounts receivable Investment securities Financial liabilities Margin loans payable Other payables Due to related company Manager's preference	1,453,509 42,831,545 44,285,054 531,800,766 -	- 47,190,441	- 1,690,731,002	- - - - - - - - - - - - - - - - - - -	\$ 27,119,580 113,831,377 140,950,957 28,525,817 23,864,487	\$ 1,453,509 27,119,580 1,894,584,365 1,923,157,454 531,800,766 28,525,817 23,864,487
Cash and cash equivalents Accounts receivable Investment securities Financial liabilities Margin loans payable Other payables Due to related company Manager's preference	1,453,509 42,831,545 44,285,054	- 47,190,441	- 1,690,731,002		27,119,580 113,831,377 140,950,957	\$ 1,453,509 27,119,580 1,894,584,365 1,923,157,454 531,800,766 28,525,817 23,864,487
Cash and cash equivalents Accounts receivable Investment securities Financial liabilities Margin loans payable Other payables Due to related company Manager's preference	1,453,509 42,831,545 44,285,054 531,800,766 -	- 47,190,441	- 1,690,731,002	- - - - - - - - - - - - - - - - - - -	\$ 27,119,580 113,831,377 140,950,957 28,525,817 23,864,487	\$ 1,453,509 27,119,580 1,894,584,365 1,923,157,454 531,800,766 28,525,817 23,864,487
Cash and cash equivalents Accounts receivable Investment securities Financial liabilities Margin loans payable Other payables Due to related company Manager's preference Shares	1,453,509 42,831,545 44,285,054 531,800,766 -	- 47,190,441	- 1,690,731,002	- - - - - - - - - - - - - - - - - - -	\$ 27,119,580 113,831,377 140,950,957 28,525,817 23,864,487	\$ 1,453,509 27,119,580 1,894,584,365 1,923,157,454 531,800,766 28,525,817 23,864,487
Cash and cash equivalents Accounts receivable Investment securities Financial liabilities Margin loans payable Other payables Due to related company Manager's preference Shares	1,453,509 42,831,545 44,285,054 531,800,766	47,190,441 47,190,441 	- 1,690,731,002 1,690,731,002	- - - - - - - - 10,000	27,119,580 113,831,377 140,950,957 28,525,817 23,864,487 - 52,390,304	1,453,509 27,119,580 1,894,584,365 1,923,157,454 531,800,766 28,525,817 23,864,487 10,000 584,201,070
Cash and cash equivalents Accounts receivable Investment securities Financial liabilities Margin loans payable Other payables Due to related company Manager's preference Shares	1,453,509 42,831,545 44,285,054 531,800,766	47,190,441 47,190,441 	- 1,690,731,002 1,690,731,002	- - - - - - - - 10,000	27,119,580 113,831,377 140,950,957 28,525,817 23,864,487 - 52,390,304	1,453,509 27,119,580 1,894,584,365 1,923,157,454 531,800,766 28,525,817 23,864,487 10,000 584,201,070

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

19. Financial risk management (continued)

- (c) Market risk (continued)
 - (i) Interest rate risk (continued)

Profile

At year-end, the interest rate profile of the Company's interest-earning financial instruments, are as follows:

	<u>2021</u>	<u>2020</u>
	\$	\$
Fixed interest rates		
Financial assets		
Corporate bonds	1,404,216,399	1,400,657,077
Municipal bonds	266,435,706	235,278,211
Structured notes	234,713,995	70,672,194
Sovereign bond	209,634,830	74,145,506
	2,115,000,930	1,780,752,988
Financial liability		
Margin loans payable	(<u>410,088,685</u>)	(<u>286,296,084</u>)
	1,704,912,245	1,494,456,904
Variable interest rates Financial liability		
Margin loans payable	(<u>227,897,511</u>)	(<u>245,504,682</u>)

Sensitivity analysis

The following table indicates the sensitivity to interest rate movements at the reporting date, in terms of the effect on the Company's profit and stockholders' equity of a reasonably probable change in interest rates at the reporting date. The analysis assumes that all other variables, in particular, foreign currency rates, remain constant.

	2021		20)20
	Effect on	Effect on Effect on		Effect on
	<u>profit</u>	<u>equity</u>	<u>profit</u>	<u>equity</u>
	\$	\$	\$	\$
Change in basis points:				
-100bps (2020: -100bps)	5,915,539	59,788,785	3,841,373	115,297,365
+100bps (2020: +100bps)	(5,895,358)	(<u>56,648,326</u>)	(3,780,953)	(<u>103,190,425</u>)

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

19. Financial risk management (continued)

Market risk (continued) (c)

Foreign currency risk

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate due to changes in foreign exchange rates. The Company is exposed to foreign currency risk on transactions that it undertakes, or balances denominated, in foreign currencies.

The main foreign currencies giving rise to this risk is the United States dollar (US\$). The Company ensures that the risk is kept to an acceptable level by monitoring its foreign currency exposure and, when necessary, adjusting its foreign currency positions in response to fluctuations in exchange rates.

At the reporting date, exposure to foreign currency risk was as follows:

	2021	2020
Assets:	US\$	US\$
Cash and cash equivalents	6,208	7,793
Accounts receivable	232,746	191,374
Investment securities	13,293,530	<u>12,131,967</u>
	13,532,484	12,331,134
Liabilities:		
Margin loans payable	4,141,961	3,752,739
Other payables	54,168	48,698
	4,196,129	3,801,437
Net foreign currency assets	9,336,355	<u>8,529,697</u>

The foreign exchange rates as at the reporting date was as follows: US\$1: J\$154.03 (2020: US\$1: J\$141.71).

Sensitivity to foreign exchange rate movements

This sensitivity is computed by simulating the effect on profit and equity of a different but reasonably probable rate at the reporting date.

A weakening or strengthening of the Jamaica dollar against the United States dollar at the reporting date would, respectively, increase or decrease profit by the amounts shown in the table below. The analysis assumes that all other variables, in particular, interest rates, remain constant.

		2021		
	% Change in	Effect on	Effect on	
	Currency rate	<u>profit</u>	<u>equity</u>	
		\$	\$	
Currency:				
USD	2% Revaluation	(28,761,575)	(28,761,575)	
USD	8% Devaluation	86,284,726	86,284,726	

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

19. Financial risk management (continued)

(c) Market risk (continued)

(ii) Foreign currency risk (continued)

Sensitivity to foreign exchange rate movements (continued)

		2020			
	% Change in	Effect on	Effect on		
	Currency rate	<u>profit</u>	<u>equity</u>		
		\$	\$		
Currency:					
USD	2% Revaluation	(24,174,864)	(24,174,864)		
USD	6% Devaluation	72,524,593	<u>72,524,593</u>		

There has been no change in the Company's exposure to market risk or the manner in which it measures and manages risk.

(iii) Equity price risk

Equity price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market. The company is exposed to equity price risk arising from its equity securities held by the company as part of its investment portfolio. Management monitors the mix of debt and equity securities in its investment portfolio based on market expectations. The primary goal of the company's investment strategy is to maximise investment returns while managing risk.

The company's exposure to equity price risk is represented by the total carrying value of equity investments in the statement of financial position of \$24,650,000 (2020: \$21,217,000), excluding unquoted preference shares.

Sensitivity to equity price movements

A 5% (2020: 5%) increase in stock prices at December 31, 2021, would have increased profit by \$1,233,000 (2020: \$1,061,000). A 5% (2020: 10%) decrease in stock prices at December 31, 2021, would have decreased profit by \$1,233,000 (2020: \$2,122,000).

20. Fair value of financial instruments

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the reporting date.

The Company's accounting policies and disclosures require the measurement of fair values for financial assets and liabilities.

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

20. Fair value of financial instruments (continued)

The techniques used to estimate fair values, together with the input used, are described below. The use of assumptions and estimates means that the estimates arrived at may vary significantly from the actual price of the instrument in an arm's length transaction.

Basis of valuation

<u>Financial instrument</u>		Method of estimating fair value			
(i)	Municipal, corporate, sovereign bonds, structured notes	Estimated using bid-prices published by major overseas brokers/dealers or reputable pricing services such as Bloomberg.			
(ii)	Unquoted ordinary shares	Discounted cash flows using an appropriate risk-adjusted discount rate.			

The fair values of financial assets and financial liabilities, together with the carrying amounts and their classifications shown in the statement of financial position, are as follows:

				2021			
	C	arrying amount			Fair	value	
	Fair value through other comprehensive	Fair value					
	income \$	profit or loss	Total \$	Level 1 \$	Level 2 \$	Level 3	Total \$
Financial assets measured at fair value							
Corporate bonds	1,404,216,399	-	1,404,216,399	-	1,404,216,399	-	1,404,216,399
Municipal bonds	266,435,704	-	266,435,704	-	266,435,704	-	266,435,704
Sovereign bond	209,634,830	-	209,634,830	-	209,634,830	-	209,634,830
Quoted ordinary shares	-	24,650,097	24,650,097	24,650,097	-	-	24,650,097
Structured notes	-	234,713,995	234,713,995	-	234,713,995	-	234,713,995
Unquoted ordinary shares	100,665,382		100,665,382			100,665,382	100,665,382
	<u>1,980,952,315</u>	259,364,092	2,240,316,407	24,650,097	<u>2,115,000,928</u>	100,665,382	<u>2,240,316,407</u>
				2020			
		Carrying amour	ıt		Fair v	alue	
	Fair value through other comprehensive income	Fair value through profit or loss \$	Total \$	Level 1 \$	Level 2	Level 3 \$	<u>Total</u> \$
Financial assets measured							
at fair value							
	1,400,657,077	-	1,400,657,077	-	1,400,657,077	-	1,400,657,077
at fair value	1,400,657,077 235,278,211	- -	1,400,657,077 235,278,211	- -	1,400,657,077 235,278,211	- -	1,400,657,077 235,278,211
at fair value Corporate bonds Municipal bonds Sovereign bond		- - -		- - -		- - -	
at fair value Corporate bonds Municipal bonds Sovereign bond Quoted ordinary shares	235,278,211	- - 21,217,657	235,278,211 74,145,506 `21,217,657	- - - 21,217,657	235,278,211 74,145,506	- - - -	235,278,211 74,145,506 21,217,657
at fair value Corporate bonds Municipal bonds Sovereign bond Quoted ordinary shares Structured notes	235,278,211 74,145,506 - -	- - 21,217,657 70,672,194	235,278,211 74,145,506 `21,217,657 70,672,194	21,217,657	235,278,211	- - - -	235,278,211 74,145,506 21,217,657 70,672,657
at fair value Corporate bonds Municipal bonds Sovereign bond Quoted ordinary shares	235,278,211		235,278,211 74,145,506 `21,217,657	21,217,657	235,278,211 74,145,506	- - - - 92,613,720	235,278,211 74,145,506 21,217,657

Unobservable inputs used in measuring fair value of unquoted ordinary shares are disclosed in note 6(iv).

Year ended December 31, 2021 (Expressed in Jamaican Dollars)

20. Fair value of financial instruments (continued)

The following table shows a reconciliation from the beginning balances to the ending balances for fair value measurements in Level 3 of the fair value hierarchy.

	<u>Unquoted ordinary shares</u>		
	<u>2021</u>	<u>2020</u>	
	\$	\$	
Balance at 1 January	92,613,720	92,613,720	
Change in fair value recognised in			
other comprehensive income	8,051,662		
Balance at 31 December	100,665,382	92,613,720	

The Company has not disclosed the fair values of financial instruments such as cash and cash equivalents, accounts receivable, margin loans payable, other payables and due to related company because their carrying amounts are a reasonable approximation of fair values as they will mature within 12 months. There is no immediate intention to settle preference shares; there is no available price for this or similar instruments.

No items were transferred from one level to another.

21. <u>Impact of COVID-19 pandemic</u>

The World Health Organisation declared the novel Coronavirus (COVID-19) outbreak a pandemic on March 11, 2020 and the Government of Jamaica declared the island a disaster area on March 13, 2020. The pandemic and measures to control its human impact have resulted in disruptions to economic activities, business operations and asset prices worldwide.

The outbreak of COVID-19 has resulted in travel and border restrictions, quarantines, supply chain disruptions, lower consumer demand and general market uncertainty. The effects of COVID-19 have and may continue to adversely affect the global economy, the economies of certain nations and individual issuers, all of which may negatively impact the company's performance.

In response to the pandemic, the Investment Manager has adopted several measures specifically around financial risk management. These measures include:

- (i) Enhanced monitoring of market movement by the Trading and Research Department which tracks any impact.
- (ii) The management team meets to discuss strategies and plans around managing the liquidity of the Company.

NOTES

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